## Nick Turner

I am a British, 23-year US resident. I am a retired software product manager. My wife, an American, and I moved here from Ohio six years ago. We were attracted by the quality of the community, the number of clubs and opportunities for leisure activity.

When my wife passed, I became more involved in the community. I am a member of several clubs, an officer of a Chartered Club and a member of the Chartered Club Committee.

I studied economics and economic history at LSE. Consequently, I look deeper into issues to find the cause of a problem and fix it, not mitigate the effects. I prepare well for meetings and have attention to detail. I will continue to do so on the Governing Board. I am confident enough to change my mind when presented with new evidence that contradicts my beliefs. I will serve in a respectful manner. If the Board decides something I do not agree with, I will represent the Board's view not my own.

I opposed the recall attempt, but I believe there are things that need improving.

The general manager and senior staff need to be held more accountable. We have been promised a master plan. Let's get it delivered, discussed, and agreed. We can work together to implement the vision over the next few years.

Sometimes Governing Board and Committee members appear confused about why topics are on the agenda. Are they for information only, discussion, or a vote? The chairs need to be clearer about the action expected and the members better informed. We need better decision making in a timelier manner.

Our annual budgeting process struggles to find a balance between transparency, resident input, and efficiency. Recommendations for or against six figure capital items are being made by committee members who may not have visited the locations concerned. Spend/don't spend recommendations to the Governing Board are delayed because members asked for more information at the THIRD presentation. They should ask for their information in time.

I believe our clubs need help to ensure they have a healthy future. I would like to find a way for sports clubs to play in tournaments and leagues with other communities within the Chartered Club structure. However, I expect that nonresidents will be covered by a fee paid by themselves or the club.

Despite the above, our facilities are well maintained and top class. To keep them that way we need to repair, maintain, and build. That costs money and requires professional staff. In times of tight labor markets and inflation that means dues will come under pressure. Let's make sure we get value for money, let's make investments that will make us more efficient.

I will always remember the Governing Board and the RCSCW are here for the residents and not the other way round.

Let's keep this place as good as it is now, the best retirement community in the state, and build a great future for the next generation.