

# **RECREATION CENTERS OF SUN CITY WEST**



Arizona's Premier Active Adult Golf Community

## **FINANCIAL REPORT**

**January 2023 and the Seven Months Ended**

**01/31/23**

**Recreation Centers of Sun City West, Inc.**  
**Summary of Revenues & Expenses**  
**January 31, 2023**

Current Month					Year-to-Date					
Actual	Budget	Variance Favorable / (Unfavorable)	P/Y Act	Variance Favorable / (Unfavorable)		Actual	Budget	Variance Favorable / (Unfavorable)	P/Y Act	Variance Favorable / (Unfavorable)
					<b>Operating Revenues</b>					
1,295,577	1,273,987	21,590	1,292,378	3,199	Membership	8,752,348	8,773,042	(20,694)	8,814,880	(62,532)
12,531	4,167	8,364	13,904	(1,373)	Recreation	72,060	37,337	34,723	64,431	7,629
1,142,297	1,237,864	(95,567)	1,195,993	(53,696)	Golf Fees	4,563,754	4,551,715	12,039	4,426,927	136,827
95,295	80,200	15,095	86,583	8,712	Sports Pavilion	463,199	405,870	57,329	426,837	36,362
60,615	49,949	10,666	1,129	59,486	Special Events	127,964	105,499	22,465	40,897	87,067
112,966	95,063	17,903	123,640	(10,674)	Ancillary Revenue	545,350	482,688	62,662	564,107	(18,757)
11,848	12,481	(633)	15,386	(3,538)	Merchandise Sales (net)	54,261	57,389	(3,128)	75,994	(21,733)
45,496	48,919	(3,423)	48,985	(3,489)	Food and Beverage (net)	233,773	231,214	2,559	218,596	15,177
0	0	0	0	0	Interest Income - Operating	2,226	0	2,226	1,824	402
166	0	166	149	17	Other Income	981	0	981	1,689	(708)
<b>2,776,791</b>	<b>2,802,630</b>	<b>(25,839)</b>	<b>2,778,147</b>	<b>(1,356)</b>	<b>Operating Revenues Total</b>	<b>14,815,916</b>	<b>14,644,754</b>	<b>171,162</b>	<b>14,636,182</b>	<b>179,734</b>
					<b>Operating Expenses</b>					
1,528,896	1,473,028	(55,868)	1,318,570	(210,326)	Wages And Benefits	9,482,415	9,478,876	(3,539)	8,607,399	(875,016)
189,603	186,489	(3,114)	182,041	(7,562)	Utilities	1,516,982	1,523,278	6,296	1,420,496	(96,486)
108,181	90,605	(17,576)	102,472	(5,709)	Repair and Maintenance	994,385	1,038,583	44,198	887,193	(107,192)
61,599	59,240	(2,359)	111,344	49,745	Landscape Maintenance	1,644,525	1,573,020	(71,505)	1,547,332	(97,193)
49,830	45,870	(3,960)	49,898	68	Supplies and Services	425,143	327,640	(97,503)	335,314	(89,829)
19,660	14,063	(5,597)	23,371	3,711	Equipment	166,691	99,624	(67,067)	73,497	(93,194)
75,906	67,140	(8,766)	62,124	(13,782)	Taxes and Insurance	459,293	432,680	(26,613)	422,454	(36,839)
56,857	60,670	3,813	63,688	6,831	Interest & Financial Expense	311,581	286,858	(24,723)	273,894	(37,687)
47,427	68,812	21,385	68,989	21,562	Operating Expenses	375,584	374,896	688	308,704	(66,880)
(5,153)	18,285	23,438	20,784	25,937	Legal and Professional	60,732	163,575	102,843	137,612	76,880
15,818	12,513	(3,305)	10,160	(5,658)	Employee Related Expenses	106,308	101,436	(4,872)	76,425	(29,883)
<b>2,148,624</b>	<b>2,096,715</b>	<b>(51,909)</b>	<b>2,013,441</b>	<b>(135,183)</b>	<b>Operating Expenses Total</b>	<b>15,543,639</b>	<b>15,400,466</b>	<b>(143,173)</b>	<b>14,090,320</b>	<b>(1,453,319)</b>
<b>628,167</b>	<b>705,915</b>	<b>(77,748)</b>	<b>764,706</b>	<b>(136,539)</b>	<b>Operating Cash Inflow/(Outflow)</b>	<b>(727,723)</b>	<b>(755,712)</b>	<b>27,989</b>	<b>545,862</b>	<b>(1,273,585)</b>
					<b>Capital Related</b>					
31,185	43,907	(12,722)	20,854	10,331	Investment Income - Reserves	408,572	307,346	101,226	294,687	113,885
(5,000)	(6,338)	1,338	(5,000)	0	Investment Fees	(33,394)	(44,368)	10,974	(47,441)	14,047
0	0	0	0	0	Investment - Realized Gain (Loss)	(50,376)	0	(50,376)	1,309,406	(1,359,782)
908,077	0	908,077	(700,985)	1,609,062	Investment - Unrealized Gain (Loss)	75,606	0	75,606	(2,177,822)	2,253,428
0	0	0	0	0	Club Contributed Capital	14,622	0	14,622	0	14,622
299,900	357,000	(57,100)	424,900	(125,000)	Asset Preservation Fee	2,322,100	2,629,200	(307,100)	3,050,650	(728,550)
0	0	0	800	(800)	Gain/(Loss) on Asset Disposal	46,691	(28,959)	75,650	(93,034)	139,725
(380,280)	(376,614)	(3,666)	(355,962)	(24,318)	Depreciation Expense	(2,637,311)	(2,522,543)	(114,768)	(2,443,224)	(194,087)
<b>853,882</b>	<b>17,955</b>	<b>835,927</b>	<b>(615,393)</b>	<b>1,469,275</b>	<b>Capital Related Total</b>	<b>146,510</b>	<b>340,676</b>	<b>(194,166)</b>	<b>(106,778)</b>	<b>253,288</b>
<b>1,482,049</b>	<b>723,870</b>	<b>758,179</b>	<b>149,313</b>	<b>1,332,736</b>	<b>Revenues Over/(Under) Expenses</b>	<b>(581,213)</b>	<b>(415,036)</b>	<b>(166,177)</b>	<b>439,084</b>	<b>(1,020,297)</b>

**Recreation Centers of Sun City West, Inc.**  
**Financial Statement Notes**  
**January 31, 2023**

**EXCESS OF REVENUES OVER/(UNDER) EXPENSES - January was favorable to Budget by \$758K and favorable to Prior Year (hereinafter PY) by \$1,333K. Year to date (hereinafter YTD) was unfavorable to budget by \$166K and unfavorable to prior year by \$1,020K.**

**NET OPERATING CASH INFLOW/(OUTFLOW) - January was unfavorable to Budget by \$78K and unfavorable to PY by \$137K. YTD was favorable to Budget by \$28K and unfavorable to PY by \$1,274K.**

**OPERATING REVENUES - January revenues were unfavorable to Budget by \$26K and unfavorable to PY by \$1K. YTD was favorable to Budget by \$171K and favorable to PY by \$180K.**

Membership - January revenues were favorable to the Budget by \$22K and favorable to PY by \$3K. YTD was unfavorable to Budget by \$21K and unfavorable to PY by \$63K.

Golf Fees - January revenues were unfavorable to Budget by \$96K and unfavorable to PY by \$54K. YTD was favorable to Budget by \$12K and to PY by \$137K. January rounds were unfavorable to Budget by 3,671(-9.8%) and unfavorable to PY by 5,301 (-13.6%). YTD rounds were unfavorable to Budget by 1,471 and unfavorable to PY by 7,744.

Sports Pavilion - January revenues were favorable to Budget by \$15K and favorable to PY by \$9K. YTD favorable to Budget by \$57K and favorable to PY by \$36K..

**EXPENSES - January Operating Expenses were unfavorable to budget by \$52K and unfavorable to PY by \$135K. YTD was unfavorable to Budget by \$143K and unfavorable to PY by \$1,453K.**

Wages & Benefits - January expenses were unfavorable to Budget by \$56K and unfavorable to PY by \$210K. YTD unfavorable to Budget by \$4K and unfavorable to PY by \$875K.

Repairs & Maintenance - January expenses were favorable to Budget by \$18K and unfavorable to PY by \$6K. YTD is favorable to Budget by \$44K and unfavorable to PY by \$107K.

Operating Expense - Other - January expenses were favorable to Budget and PY by \$21K and \$22K, respectively. YTD expenses are flat to Budget and unfavorable to PY by \$67K.

Legal & Professional - January expenses were favorable to Budget and PY by \$23K and \$26K, respectively. YTD expenses are favorable to Budget by \$103K and favorable to PY by \$77K.

**CAPITAL RELATED REVENUES & EXPENSES - January was favorable to Budget by \$836K and favorable to PY by \$1,469K. YTD is unfavorable to Budget by \$194K and favorable to PY by \$253K.**

Investment Income - January revenues were unfavorable to the Budget by \$13K and favorable to PY by \$10K. YTD was favorable to Budget by \$101K and favorable to PY by \$114K.

Investment Gains and Losses - Due to the unpredictable nature of the market, we do not assign a Budget to this line item. For the month of January there were \$908K in realized/unrealized loss, compared to loss of \$701K in PY. YTD total gains are \$25K as compared to \$868K loss in PY.

APF Fees - January APF fees were unfavorable to Budget by \$57K and unfavorable to PY by \$125K. YTD is unfavorable to Budget by \$307K and unfavorable to PY by \$729K.

## Recreation Centers of Sun City West, Inc.

Balance Sheets for month ending January 31, 2023 and June 30, 2022

	January-23	June-22
<b><u>ASSETS</u></b>		
<b><u>Current Assets</u></b>		
Cash and Cash Equivalents	8,558,331	13,376,880
Accounts Receivable (net)	152,062	175,396
Notes Receivable	558,808	587,510
Inventories	268,003	196,747
Prepaid and Other Assets	170,856	457,688
<b>Total Current Assets</b>	<b>9,708,060</b>	<b>14,794,221</b>
<b>Board Reserve Funds</b>	<b>31,414,118</b>	<b>27,744,575</b>
<b><u>Fixed Assets</u></b>		
Land & Building	109,631,011	107,412,318
Furniture, Fixtures & Equipment	25,702,965	23,947,599
Vehicles	2,136,214	2,136,214
<b>Fixed Assets</b>	<b>137,470,190</b>	<b>133,496,131</b>
Accumulated Depreciation	(87,527,046)	(85,208,200)
<b>Fixed Assets-Net Book Value</b>	<b>49,943,144</b>	<b>48,287,931</b>
Construction In Progress	573,051	949,336
<b>Total Fixed Assets</b>	<b>50,516,195</b>	<b>49,237,267</b>
<b>Total Assets</b>	<b>91,638,373</b>	<b>91,776,063</b>
<b><u>LIABILITIES AND EQUITY</u></b>		
<b><u>Liabilities</u></b>		
Accounts Payable-Trade & Other	686,509	836,847
Payroll Related Liabilities	1,248,436	1,007,175
Association Events & Other Program Payables	505,073	182,233
Charter Clubs Payables	71,248	56,243
Notes Payable	-	-
Deferred Membership Dues/Fees & Golf Revenues	38,290,963	38,276,208
<b>Total Liabilities</b>	<b>40,802,229</b>	<b>40,358,706</b>
<b><u>Members' Equity</u></b>		
Retained Earnings	51,417,357	50,130,876
Surplus (Deficit)	(581,213)	1,286,484
<b>Total Equity</b>	<b>50,836,144</b>	<b>51,417,357</b>
<b>TOTAL LIABILITIES AND EQUITY</b>	<b>91,638,373</b>	<b>91,776,063</b>

## Recreation Centers of Sun City West, Inc.

### Statement of Cash Flows

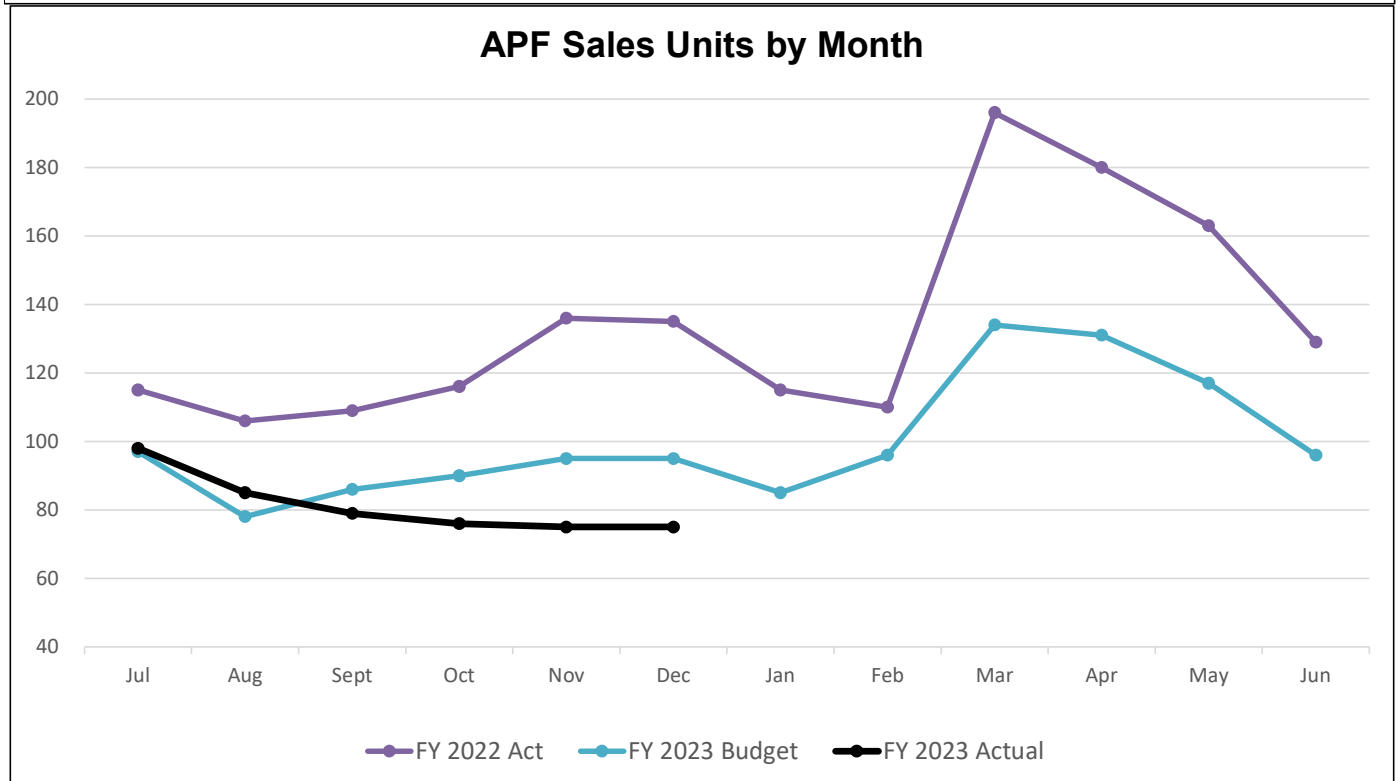
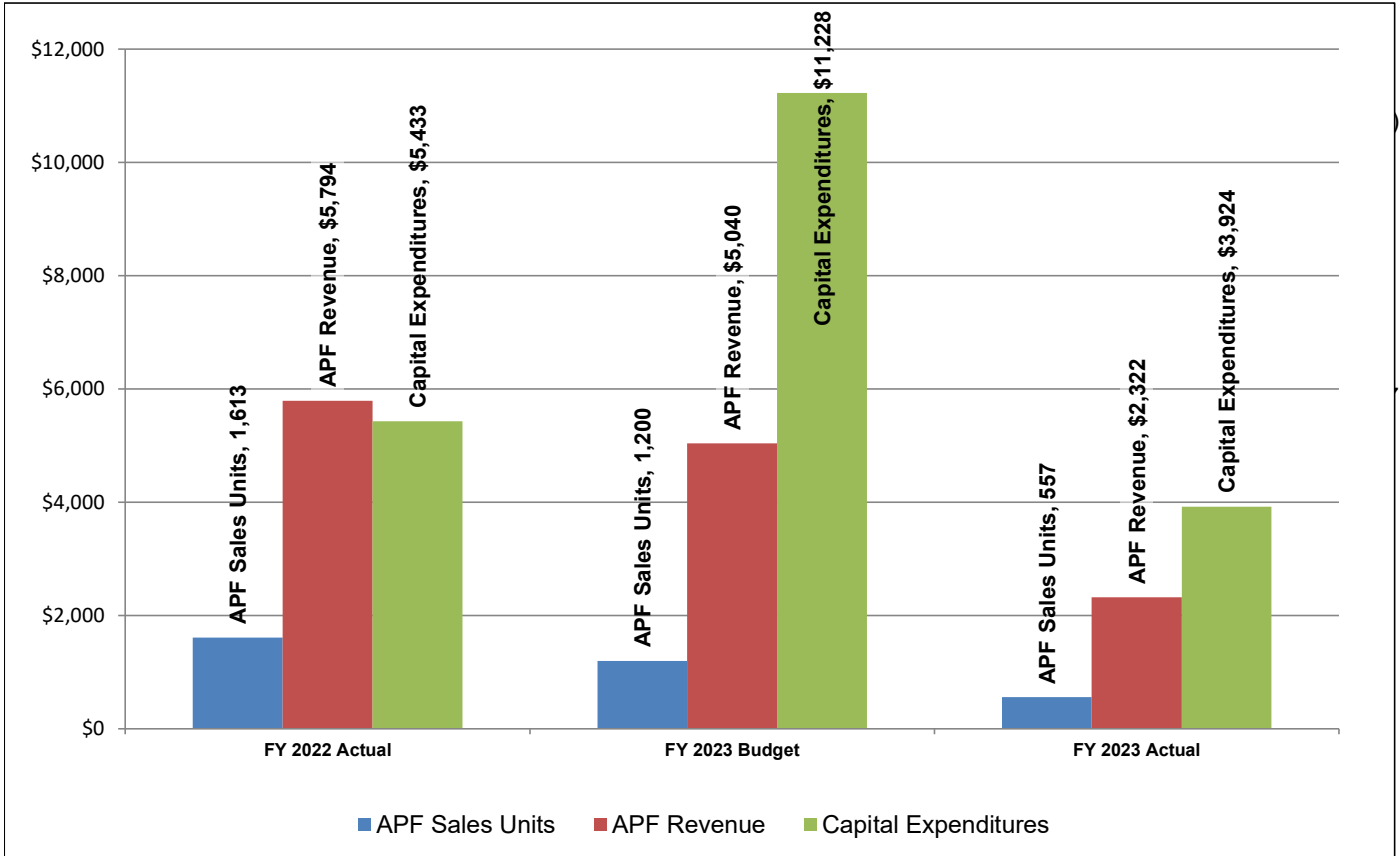
	Seven Months Ended January 2023	Fiscal Year Ended June 2022
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
Excess of revenues over expenses	\$ (581,213)	\$ 1,511,749
Adjustments to reconcile excess of revenues over expenses to net cash provided by operating activities:		
Depreciation and amortization	2,637,311	4,281,837
(Gain) / Loss on Disposals of Fixed Assets	(37,691)	83,671
Net (Gains) / Loss on Investments	(25,230)	3,493,585
Asset Preservation & Facility Investment Fees	(2,322,100)	(5,793,847)
Reserve for Uncollectible Accounts	-	-
Increase (decrease) in cash resulting from changes in		
Receivables (net)	52,036	168,694
Inventories	(71,256)	(13,538)
Prepaid expenses and other assets	286,832	(18,008)
Accounts payable and accrued expenses	428,768	(347,708)
Deferred income	14,755	37,375
	<b>382,212</b>	<b>3,403,810</b>
 <b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
Purchase of land improvements, buildings and equipment	(3,923,549)	(5,433,307)
Proceeds from Disposal of Fixed Assets	45,000	15,878
Asset Preservation & Facility Investment Fees	2,322,100	5,793,847
Cash Flow Funding Transfer (to) / from Reserves (Net)	3,235,740	1,988,062
Net (purchase) redemption of investments	(6,880,053)	(4,459,230)
	<b>(5,200,762)</b>	<b>(2,094,749)</b>
<b>NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS</b>	<b>(4,818,550)</b>	<b>1,309,061</b>
<b>CASH AND CASH EQUIVALENTS, BEGINNING OF PERIOD</b>	<b>13,376,882</b>	<b>12,067,821</b>
<b>CASH AND CASH EQUIVALENTS, END OF PERIOD</b>	<b>\$ 8,558,332</b>	<b>\$ 13,376,882</b>

## Recreation Centers of Sun City West, Inc.

### Asset Preservation Fees & Capital Expenditures

APF Sales Units  
 APF Revenue (000's)  
 Capital Expend. (000's)

January			Year to Date		
Actual	Budget	Var over/(under)	Actual	Budget	Var over/(under)
69	85	(16)	557	626	(69)
\$ 300	\$ 357	\$ (57)	\$ 2,322	\$ 2,629	\$ (307)
\$ 300	\$ 561	\$ (261)	\$ 3,924	\$ 5,614	\$ (1,690)



## Recreation Centers of Sun City West, Inc.

### Cash and Investment Balances

<u>Account</u>	<u>January 2023</u>	<u>% Total</u>	<u>June 2022</u>	<u>% Total</u>	<u>Change</u>
<b>General Fund</b>					
Petty Cash/Change Funds	13,580	0.16%	11,145	0.08%	2,435
Short-term Operating Cash Investments	3,957,884		-	0.00%	3,957,884
Checking and Sweep Account	4,586,866	53.60%	13,365,735	99.92%	(8,778,869)
Total Cash and Cash Equivalents	<u>8,558,331</u>	<u>100.00%</u>	<u>13,376,880</u>	<u>100.00%</u>	<u>(4,818,549)</u>
<b>Reserve Fund</b>					
<u>Cash/Money Market/CD's</u>					
JP Morgan	-	0.00%	-	0.00%	-
CapTrust	198,163	0.63%	228,900	0.83%	(30,738)
Total Cash Investments	<u>198,163</u>	<u>0.63%</u>	<u>228,900</u>	<u>0.83%</u>	<u>(30,738)</u>
<u>Mutual Fund Investments</u>					
Vanguard					
Fixed	-	0.00%	-	0.00%	-
Equities	-	0.00%	-	0.00%	-
CapTrust					
Fixed	27,982,721	89.08%	25,015,093	90.16%	2,967,629
Equities	3,233,234	10.29%	2,500,583	9.01%	732,652
Total Fund Investments	<u>31,215,955</u>	<u>99.37%</u>	<u>27,515,675</u>	<u>99.17%</u>	<u>3,700,280</u>
Total Reserve Funds	<u>31,414,118</u>	<u>100.00%</u>	<u>27,744,575</u>	<u>100.00%</u>	<u>3,669,543</u>
TOTAL FUNDS	<u><u>39,972,449</u></u>		<u><u>41,121,455</u></u>		<u><u>(1,149,006)</u></u>

<u>Investment Activity</u>	<u>FY2022-23 YTD</u>	<u>FY2021-22 YTD</u>	<u>Inception (FY15)</u>
Beginning Balance	27,744,575	25,656,994	-
Investment Transfers-In	3,235,740	5,098,324	23,348,324
Investment Earnings	408,572	496,120	3,518,038
Advisor Fees	-	(13,277)	(181,015)
Realized Gains (Losses)	(50,376)	1,306,812	4,650,773
Un-Realized Gains (Losses) ***	75,606	(4,800,397)	(3,591,544)
Ending Balance	<u>31,414,118</u>	<u>27,744,575</u>	<u>27,744,576</u>

\*\*\* Unrealized Gains (Losses) are the difference between the basis (cost) of Investments & the market value at any point in time. Reserve Funds are invested based on a long-term investment strategy (FI12) and over time Unrealized Gains (Losses) have historically fluctuated both up and down depending on the time period measured (e.g. monthly, annually, since inception).

Unrealized Gains (Losses) are recorded due to accounting rules which produce "Paper" gains/(losses), Realized Gains/(losses) occur at the time investments are sold.

## Recreation Centers of Sun City West, Inc.

### Summary Item Purchases and Counts of Various Products

Fiscal Year	Rate	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Total	YTD	% YTD
<b>Golf - Unlimited Card Sales</b>																
FY 2020-21	\$ 3,350	4	9	6	23	21	17	21	10	13	12	7	14	157	101	64%
FY 2021-22	\$ 3,350	6	8	11	25	23	21	23	11	7	14	5	14	168	117	70%
FY 2022-23 Bud	\$ 3,500	6	8	11	25	23	21	23	11	7	14	6	14	169	117	69%
FY 2022-23	\$ 3,500	8	7	21	28	18	25	26						133	133	100%
														<b>% of Budget YTD</b>	<b>114%</b>	
														<b>% of Prior Year YTD</b>	<b>114%</b>	
<b>Kachina Golf Card Sales</b>																
FY 2020-21	\$ 895	11	19	40	86	125	78	61	63	54	22	25	24	608	420	69%
FY 2021-22	\$ 895	11	21	49	99	153	67	88	60	58	29	23	16	674	488	72%
FY 2022-23 Bud	\$ 895	11	21	49	99	153	67	88	60	58	29	23	16	674	488	72%
FY 2022-23	\$ 895	15	14	63	94	152	74	84						496	496	100%
														<b>% of Budget YTD</b>	<b>102%</b>	
														<b>% of Prior Year YTD</b>	<b>102%</b>	
<b>Coyote Golf Card Sales</b>																
FY 2020-21	\$ 325	13	5	17	75	143	140	101	69	50	38	17	11	679	494	73%
FY 2021-22	\$ 325	15	7	22	106	166	121	108	68	51	38	26	14	742	545	73%
FY 2022-23 Bud	\$ 325	15	7	22	106	166	121	108	68	51	38	26	14	742	545	73%
FY 2022-23	\$ 325	8	11	37	123	186	128	127						620	620	100%
														<b>% of Budget YTD</b>	<b>114%</b>	
														<b>% of Prior Year YTD</b>	<b>114%</b>	
<b>CNP Frequent Play Card Sales</b>																
FY 2020-21	\$ 1,400	0	1	0	0	3	2	3	1	0	0	0	1	11	9	82%
FY 2021-22	\$ 1,400	0	1	0	2	4	1	4	2	0	1	0	0	15	12	80%
FY 2022-23 Bud	\$ 1,500	0	1	0	2	4	1	4	2	0	1	0	0	15	12	80%
FY 2022-23	\$ 1,500	0	0	0	1	0	3	3						7	7	100%
														<b>% of Budget YTD</b>	<b>58%</b>	
														<b>% of Prior Year YTD</b>	<b>58%</b>	
<b>Twilight Golf Card Sales</b>																
FY 2020-21	\$ 1,250	2	3	1	3	9	9	6	7	2	0	1	4	47	33	70%
FY 2021-22	\$ 1,250	3	5	3	8	9	9	9	4	5	1	1	2	59	46	78%
FY 2022-23 Bud	\$ 1,300	3	5	3	8	9	9	9	4	5	1	6	2	64	46	72%
FY 2022-23	\$ 1,300	1	5	4	11	12	12	9						54	54	100%
														<b>% of Budget YTD</b>	<b>117%</b>	
														<b>% of Prior Year YTD</b>	<b>117%</b>	



## Recreation Centers of Sun City West, Inc.

### Summary Item Purchases and Counts of Various Products

Fiscal Year	Rate	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Total	YTD	% YTD
<b>Range Ball Key Sales</b>																
FY 2020-21	\$90/\$99	98	100	136	173	213	229	231	244	238	202	129	105	2,098	1,180	56%
FY 2021-22	\$90/\$99	84	102	113	213	283	205	293	263	292	195	146	116	2,305	1,293	56%
FY 2022-23 Bud	\$ 90	84	102	113	213	283	232	338	309	336	218	146	116	2,490	1,365	55%
FY 2022-23	\$90/\$99	90	122	122	250	297	231	309						1,421	1,421	100%
														% of Budget YTD		104%
														% of Prior Year YTD		110%

<b>Members (with No Golf Card)</b>														Average
FY 2020-21		31,317	31,021	31,043	31,044	31,257	31,230	31,446	31,714	32,025	32,233	31,463	31,662	31,455
FY 2021-22		31,531	31,257	31,259	31,217	31,288	31,441	31,465	31,568	31,730	31,485	31,662	31,533	31,453
FY 2022-23		31,590	31,503	31,394	31,429	31,298	31,290	31,407						31,416

<b>Unlimited Golf Card Holders</b>														Average
FY 2020-21		141	141	142	143	144	144	150	148	148	150	150	149	146
FY 2021-22		149	147	152	153	154	160	163	163	161	164	164	166	158
FY 2022-23		168	167	170	178	180	181	182						175

<b>Kachina Golf Card Holders</b>														Average
FY 2020-21		523	533	547	572	583	570	576	584	586	587	589	592	570
FY 2021-22		591	586	588	617	652	642	664	666	669	678	674	666	641
FY 2022-23		669	668	680	676	676	675	670						673

<b>Coyote Golf Card Holders</b>														Average
FY 2020-21		631	631	636	671	677	656	670	653	659	673	675	665	658
FY 2021-22		666	670	677	698	733	711	721	718	718	721	733	733	708
FY 2022-23		731	726	725	753	782	789	809						759

<b>CNP Freq Play Card Holders</b>														Average
FY 2020-21		4	5	5	5	7	9	12	12	12	12	12	12	9
FY 2021-22		12	12	12	12	13	13	14	15	15	15	15	14	14
FY 2022-23		14	13	14	15	14	16	15						14

<b>Twilight Golf Card Holders</b>														Average
FY 2020-21		37	40	38	40	40	40	43	47	49	49	49	48	43
FY 2021-22		49	50	52	55	56	57	59	57	59	59	61	61	56
FY 2022-23		60	59	60	65	68	70	71						65

**Recreation Centers of Sun City West, Inc.**  
**Summary Item Purchases and Counts of Various Products**

Fiscal Year	Rate	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Total	YTD	% YTD
<b>Bowling Lineage</b>																
FY 2020-21		5,309	6,381	12,692	17,802	16,486	14,040	18,097	17,767	20,614	12,536	8,023	14,846	164,594	90,808	55%
FY 2021-22		18,340	13,191	21,842	28,362	27,664	25,721	32,454	30,408	34,699	17,313	19,806	20,610	290,409	167,573	58%
FY 2022-23 Bud		15,038	10,817	17,910	23,257	22,684	21,091	26,612	24,936	28,453	14,197	16,241	16,900	238,136	137,409	58%
FY 2022-23		18,916	7,410	22,531	29,729	28,560	27,123	33,830						168,099	168,099	100%
														% of Budget YTD	122%	
														% of Prior Year YTD	100%	
<b>Transfer Fee (Home Sale)</b>																
FY 2020-21	\$ 275	147	104	134	132	142	139	106	136	182	149	175	133	1,679	904	54%
FY 2021-22	\$ 275	126	124	121	119	151	133	130	116	202	196	162	130	1,710	904	53%
FY 2022-23 Bud	\$ 275	131	108	111	122	123	123	108	127	163	173	150	129	1,568	826	53%
FY 2022-23	\$ 275	95	88	82	80	83	82	74						584	584	100%
														% of Budget YTD	71%	
														% of Prior Year YTD	65%	
<b>Asset Preservation Fees</b>																
FY 2020-21	\$ 3,500	115	81	105	111	135	118	97	119	151	140	166	107	1,445	762	53%
FY 2021-22	\$ 3,700	115	106	109	116	139	135	115	110	196	180	163	129	1,613	835	52%
FY 2022-23 Bud	\$ 4,200	97	78	86	90	95	95	85	96	134	131	117	96	1,200	626	52%
FY 2022-23	\$ 4,200	98	85	79	76	75	75	69						557	557	100%
														% of Budget YTD	89%	
														% of Prior Year YTD	67%	