

**RECREATION CENTERS
OF
SUN CITY WEST
FY2019-20
FINANCIAL PLAN (Budget)**



Arizona's Premier Active Adult Golf Community

**General Manager
William Schwind**

Governing Board Approved - May 23, 2019

Recreation Centers of Sun City West, Inc.

FY2019-20 Financial Plan (Budget)

Goals and Objectives -- Financial Plan (Budget)

<p>The primary goal of the annual budgeting process is to support the key objective of the governing board - To preserve, protect, maintain, and enhance the assets of the association. In support of that objective, the budget process addresses the balance of current operational and long term asset replacement needs.</p>
<p>Meet / Exceed Reserve Funding requirements - this budget achieves the goal by addressing the reserve funding requirement established by the Governing Board.</p>
<p>Funding for New Capital Projects - this budget continues to meet goal of investing at least \$1.5 million each year in new capital projects.</p>
<p>Financial Plan (Budget) as presented maintains all current programs, activities, repair & maintenance standards which have contributed to National Recognition that Sun City West has achieved.</p>
<p>This budget meets these goals with a modest increase in Member Dues and without increasing the Asset Preservation Fee (APF).</p>
<p>Budgeted Expenses have been reviewed and adjusted based on historical trends adjusted to specific increases or decreases as requested by senior leaders.</p>
<p>Many operational efficiencies have contributed to lower than historical expense growth percentages, management will continue to challenge operational processes and implement solutions to increase cost effectiveness.</p>

Recreation Centers of Sun City West, Inc.

FY2019-20 Financial Plan (Budget)

Assumptions -- Financial Plan (Budget)

1.	Wage (performance based) increases of up to 3.0% based on current staffing levels (consistent with historical FTE levels) for all employees not at minimum wage. Minimum wage positions to increase from the current rate of \$11.00 per hour to \$12.00 on 1/1/2020.
2.	Health Insurance - Calendar 2019 rates increased less than 1%, no additional rate increases were budgeted.
3.	Member Dues (Owner/Associate/Landlord) - Budgeted increase of \$15 to \$480 (3.2% increase). Also budgeted increases to Tenant Activity Cards and Guest Fees.
4.	APF - No rate increase from current rate of \$3,500, budgeted volume of 1,252.
5.	Merchandise and Food & Beverage Revenue - Net Merchandise revenue increase of 2.0%, and net Food & Beverage revenue is flat to FY 2018-19 projection.
6.	Golf Rounds - Budgeting 280,263 rounds compared to FY17-18 actual of 278,890 and projected FY18-19 of 279,649.
7.	Golf Fees - No increase in fees included in the projected budget for FY19-20.
8.	Bowling Rates - Budget includes lineage fee increases for open bowling, reduced open bowling lineage discount for league bowlers, also increased league fees and increased locker rental fees for Non-Residents.
9.	Facilities Rental Fees - No proposed changes

Recreation Centers of Sun City West, Inc.

Summary Revenues Over / (Under) Expenses - FY2019-20 Budget

All Divisions	Actual	Actual	Budget	Projected	Budget	Bud20 vs Proj19		Comments
	FY2016-17	FY2017-18	FY18-19	FY18-19	FY19-20	\$ Var	%Var	
Revenue								
Membership	13,142,639	13,669,716	13,972,717	13,970,630	14,545,916	575,286	4.1%	Dues increase to \$480
Recreation	123,196	110,992	117,666	139,759	140,577	818	0.6%	
Golf Fees	7,341,218	7,507,551	7,865,243	7,472,780	7,795,604	322,824	4.3%	
Bowling	574,484	607,172	589,228	624,464	625,622	1,158	0.2%	
Ancillary Revenues	782,569	763,036	758,801	790,316	813,488	23,172	2.9%	
Special Events	223,927	221,864	212,000	283,040	283,282	242	0.1%	
Merchandise Sales	225,264	239,451	246,243	265,425	265,560	134	0.1%	
Food & Beverage	219,221	259,993	275,554	277,039	290,410	13,371	4.8%	
Interest Income	12,455	7,208	10,000	514	600	86	16.8%	
Other Income (Loss)	26,814	898	-	6,616	2,000	(4,616)	-69.8%	
Total Revenues	22,671,789	23,387,881	24,047,452	23,830,582	24,763,058	932,476	3.9%	
Expenses								
Salaries	10,047,052	10,785,109	11,118,296	11,281,598	11,751,857	470,259	4.2%	Min Wage to \$12/hr (+9.1%)
Payroll Taxes & Employee Benefits	2,484,481	2,610,767	2,726,155	2,717,941	2,852,631	134,690	5.0%	
Salaries, Wages & Benefits	12,531,532	13,395,876	13,844,451	13,999,539	14,604,488	604,949	4.3%	
Operating Expenses	270,366	280,527	459,233	386,636	443,727	57,091	14.8%	Adv & Promo-Golf Ops / Svc Contracts
Equipment	397,001	391,173	545,923	408,665	440,475	31,810	7.8%	
Utilities	2,454,506	2,640,218	2,724,529	2,526,377	2,633,107	106,730	4.2%	
Repairs & Maintenance	1,365,010	1,508,714	1,604,205	1,659,839	1,618,185	(41,654)	-2.5%	RHJ Parking Seal/Stripe in FY18-19
Interest & Financial Expense	353,547	339,509	364,675	378,802	373,450	(5,352)	-1.4%	
Legal & Professional	163,148	229,523	253,570	220,101	230,390	10,289	4.7%	
Taxes, Licenses, & Insurance	501,819	572,170	568,927	596,835	611,541	14,707	2.5%	
Supplies & Services	593,112	641,806	616,650	649,271	651,295	2,024	0.3%	
Landscape Maintenance	1,354,404	1,278,489	1,306,100	1,376,024	1,409,273	33,249	2.4%	
Employee Related Expenses	170,714	165,293	261,704	258,407	198,366	(60,041)	-23.2%	GM / CFO Recruiting in FY18-19
Total Operating Expenses	20,155,159	21,443,297	22,549,967	22,460,496	23,214,297	753,802	3.4%	
Operating Cash Flow Inflow/(Outflow)	2,516,630	1,944,584	1,497,485	1,370,086	1,548,761	178,675	13.0%	
Capital Related								
Asset Preservation & Facility Invest Fees	4,358,396	4,451,000	4,287,500	4,196,500	4,382,000	185,500	4.4%	
Investment Income-Restricted	940,340	802,263	710,000	1,211,211	540,000	(671,211)	-55.4%	No budget for Unrealized G/L on Investments
Club/Restricted Project Funding	521,307	-	135,000	436,689	100,000	(336,689)	-77.1%	
Gain / (Loss) on Asset Disposal	20,850	(98,301)	-	(286,845)	(168,756)	118,089	-41.2%	
Depreciation Expense	(3,485,970)	(3,654,196)	(3,535,108)	(3,697,757)	(4,256,320)	(558,564)	15.1%	
Total Capital Related	2,354,923	1,500,767	1,597,392	1,859,798	596,923	(1,262,875)	-67.9%	
Excess Of Rev Over (Under) Exp	4,871,553	3,445,350	3,094,877	3,229,885	2,145,684	(1,084,200)	-33.6%	

Recreation Centers of Sun City West, Inc.

Summary Revenues Over / (Under) Expenses - FY2019-20 Budget

Recreation Division	Actual	Actual	Budget	Projected	Budget	Bud20 vs Proj19		Comments
	FY2016-17	FY2017-18	FY2018-19	FY2018-19	FY2019-20	\$ Var	%Var	
Revenue								
Recreation	122,958	110,936	117,416	139,063	140,177	1,114	0.8%	
Ancillary Revenues	12,198	15,487	1,820	18,354	17,440	(914)	-5.0%	
Special Events	240,801	223,801	211,000	281,056	278,282	(2,774)	-1.0%	
Merchandise Sales	95,033	96,012	102,500	105,863	105,152	(711)	-0.7%	
Total Revenues	471,155	447,006	432,736	544,336	541,051	(3,285)	-0.6%	
Expenses								
Salaries	2,790,509	3,072,466	3,120,883	3,201,638	3,454,382	252,744	7.9%	
Payroll Taxes & Employee Benefits	647,487	680,170	716,814	713,797	745,343	31,546	4.4%	
Salaries, Wages & Benefits	3,437,996	3,752,637	3,837,697	3,915,435	4,199,725	284,290	7.3%	
Operating Expenses	24,726	30,033	69,880	49,697	31,847	(17,850)	-35.9%	
Equipment	232,366	292,443	324,423	233,517	311,175	77,658	33.3%	
Utilities	1,235,058	1,361,397	1,390,426	1,294,619	1,347,790	53,171	4.1%	
Repairs & Maintenance	126,633	143,512	181,192	195,583	188,665	(6,918)	-3.5%	
Interest & Financial Expense	20,147	23,257	25,038	24,979	28,700	3,721	14.9%	
Legal & Professional	-	-	1,800	1,800	-	(1,800)	-100.0%	
Taxes, Licenses, & Insurance	3,188	3,669	3,820	13,854	13,111	(742)	-5.4%	
Supplies & Services	167,096	177,741	166,900	172,777	182,730	9,953	5.8%	
Landscape Maintenance	168,710	138,379	170,000	146,983	165,100	18,117	12.3%	
Employee Related Expenses	22,709	30,347	35,875	30,119	36,084	5,965	19.8%	
Total Operating Expenses	5,438,628	5,953,416	6,207,051	6,079,362	6,504,927	425,566	7.0%	
Operating Cash Flow Inflow/(Outflow)	(4,967,473)	(5,506,410)	(5,774,315)	(5,535,025)	(5,963,876)	(428,851)	7.7%	
Capital Related								
Gain / (Loss) on Asset Disposal	19,250	(103,077)	-	(148,691)	(115,969)	32,722	-22.0%	
Depreciation Expense	(1,900,783)	(2,092,195)	(1,929,105)	(2,221,236)	(2,712,551)	(491,314)	22.1%	
Total Capital Related	(1,881,533)	(2,195,272)	(1,929,105)	(2,369,927)	(2,828,520)	(458,593)	19.4%	
Excess Of Rev Over (Under) Exp	(6,849,006)	(7,701,682)	(7,703,420)	(7,904,952)	(8,792,396)	(887,444)	11.2%	

Recreation Centers of Sun City West, Inc.

Summary Revenues Over / (Under) Expenses - FY2019-20 Budget

Golf Division	Actual	Actual	Budget	Projected	Budget	Bud20 vs Proj19		Comments
	FY2016-17	FY2017-18	FY2018-19	FY2018-19	FY2019-20	\$ Var	%Var	
Revenue								
Golf Fees	7,341,218	7,507,551	7,865,243	7,472,780	7,795,604	322,824	4.3%	
Ancillary Revenues	695,027	688,646	706,829	714,846	738,896	24,050	3.4%	
Special Events	(11,601)	633	5,000	2,976	7,000	4,024	135.2%	
Merchandise Sales	128,415	141,098	143,743	158,545	159,908	1,362	0.9%	
Food & Beverage	172,534	209,037	220,133	216,944	229,360	12,416	5.7%	
Total Revenues	8,325,592	8,546,965	8,940,948	8,566,091	8,930,768	364,677	4.3%	
Expenses								
Salaries	4,499,204	4,860,437	4,922,818	4,948,213	5,082,054	133,841	2.7%	
Payroll Taxes & Employee Benefits	1,209,133	1,276,021	1,325,560	1,299,039	1,363,956	64,916	5.0%	
Salaries, Wages & Benefits	5,708,337	6,136,458	6,248,378	6,247,252	6,446,010	198,758	3.2%	
Operating Expenses	50,403	50,140	82,815	49,199	89,905	40,706	82.7%	
Equipment	24,541	21,785	87,200	34,860	29,300	(5,560)	-15.9%	
Utilities	1,011,558	1,070,818	1,109,504	1,021,713	1,054,715	33,002	3.2%	
Repairs & Maintenance	723,134	762,191	873,434	945,455	822,570	(122,885)	-13.0%	
Interest & Financial Expense	134,841	143,815	146,982	158,796	155,000	(3,796)	-2.4%	
Legal & Professional	6,490	27,145	30,000	11,996	36,390	24,394	203.4%	
Taxes, Licenses, & Insurance	30,298	30,586	31,250	29,864	31,230	1,366	4.6%	
Supplies & Services	284,018	329,695	307,050	336,669	327,140	(9,529)	-2.8%	
Landscape Maintenance	1,185,694	1,140,110	1,136,100	1,229,041	1,244,173	15,132	1.2%	
Employee Related Expenses	57,161	55,798	45,835	50,012	58,630	8,618	17.2%	
Total Operating Expenses	9,216,476	9,768,540	10,098,548	10,114,856	10,295,063	180,207	1.8%	
Operating Cash Flow Inflow/(Outflow)	(890,884)	(1,221,575)	(1,157,600)	(1,548,766)	(1,364,295)	184,471	-11.9%	
Capital Related								
Gain / (Loss) on Asset Disposal	-	776	-	(138,154)	(52,787)	85,367	-61.8%	
Depreciation Expense	(1,479,658)	(1,452,130)	(1,496,210)	(1,368,188)	(1,445,844)	(77,657)	5.7%	
Total Capital Related	(1,479,658)	(1,451,354)	(1,496,210)	(1,506,342)	(1,498,632)	7,710	-0.5%	
Excess Of Rev Over (Under) Exp	(2,370,541)	(2,672,929)	(2,653,810)	(3,055,108)	(2,862,927)	192,181	-6.3%	

Recreation Centers of Sun City West, Inc.

Summary Revenues Over / (Under) Expenses - FY2019-20 Budget

Sports Pavilion	Actual	Actual	Budget	Projected	Budget	Bud20 vs Proj19		Comments
	FY2016-17	FY2017-18	FY2018-19	FY2018-19	FY2019-20	\$ Var	%Var	
Revenue								
Recreation	238	56	250	695	400	(295)	-42.5%	
Bowling	574,484	607,172	589,228	624,464	625,622	1,158	0.2%	
Ancillary Revenues	51,489	51,460	50,152	54,659	54,652	(7)	0.0%	
Special Events	(3,897)	(2,509)	(4,000)	(992)	(2,000)	(1,008)	101.7%	
Merchandise Sales	1,816	2,340	-	1,017	500	(517)	-50.8%	
Food & Beverage	46,523	50,956	55,421	60,096	61,050	954	1.6%	
Total Revenues	670,652	709,476	691,051	739,939	740,224	285	0.0%	
Expenses								
Salaries	455,049	501,619	505,712	558,008	565,450	7,442	1.3%	
Payroll Taxes & Employee Benefits	62,650	73,213	77,267	84,095	81,662	(2,433)	-2.9%	
Salaries, Wages & Benefits	517,699	574,832	582,979	642,103	647,113	5,010	0.8%	
Operating Expenses	3,494	1,234	3,785	1,757	4,725	2,968	169.0%	
Equipment	14,136	12,156	6,200	2,696	5,000	2,304	85.5%	
Utilities	84,408	90,526	89,590	91,428	92,150	722	0.8%	
Repairs & Maintenance	76,899	67,623	65,570	70,671	75,350	4,679	6.6%	
Interest & Financial Expense	1,648	2,065	2,200	2,099	2,250	151	7.2%	
Taxes, Licenses, & Insurance	-	12	-	325	-	(325)	-100.0%	
Supplies & Services	17,797	20,597	18,050	21,863	21,150	(713)	-3.3%	
Employee Related Expenses	1,427	2,035	1,835	2,394	2,935	541	22.6%	
Total Operating Expenses	717,507	771,079	770,209	835,335	850,673	15,338	1.8%	
Operating Cash Flow Inflow/(Outflow)	(46,855)	(61,603)	(79,158)	(95,396)	(110,449)	(15,053)	15.8%	
Capital Related								
Gain / (Loss) on Asset Disposal	1,600	4,000	-	-	-	-		
Depreciation Expense	(105,529)	(109,871)	(109,793)	(108,333)	(97,925)	10,407	-9.6%	
Total Capital Related	(103,929)	(105,871)	(109,793)	(108,333)	(97,925)	10,407	-9.6%	
Excess Of Rev Over (Under) Exp	(150,784)	(167,474)	(188,951)	(203,728)	(208,374)	(4,646)	2.3%	

Recreation Centers of Sun City West, Inc.

Summary Revenues Over / (Under) Expenses - FY2019-20 Budget

General and Administrative	Actual	Actual	Budget	Projected	Budget	Bud20 vs Proj19		Comments
	FY2016-17	FY2017-18	FY2018-19	FY2018-19	FY2019-20	\$ Var	%Var	
Revenue								
Membership	13,142,639	13,669,716	13,972,717	13,970,630	14,545,916	575,286	4.1%	
Ancillary Revenues	23,855	7,443	-	2,457	2,500	43	1.8%	
Special Events	(1,375)	(61)	-	-	-	-		
Interest Income	12,455	7,208	10,000	514	600	86	16.8%	
Other Income (Loss)	26,814	128	-	6,616	2,000	(4,616)	-69.8%	
Total Revenues	13,204,389	13,684,434	13,982,717	13,980,216	14,551,016	570,800	4.1%	
Expenses								
Salaries	2,302,289	2,350,586	2,568,883	2,573,740	2,649,971	76,231	3.0%	
Payroll Taxes & Employee Benefits	565,210	581,363	606,514	621,010	661,670	40,660	6.5%	
Salaries, Wages & Benefits	2,867,500	2,931,949	3,175,397	3,194,750	3,311,641	116,891	3.7%	
Operating Expenses	191,743	199,120	302,753	285,983	317,250	31,267	10.9%	
Equipment	125,958	64,789	128,100	137,592	95,000	(42,592)	-31.0%	
Utilities	123,482	117,477	135,009	118,618	138,452	19,834	16.7%	
Repairs & Maintenance	438,345	535,388	484,009	448,130	531,600	83,470	18.6%	
Interest & Financial Expense	196,910	170,372	190,455	192,927	187,500	(5,427)	-2.8%	
Legal & Professional	156,658	202,378	221,770	206,306	194,000	(12,306)	-6.0%	
Taxes, Licenses, & Insurance	468,333	537,903	533,857	552,792	567,200	14,408	2.6%	
Supplies & Services	124,202	113,773	124,650	117,963	120,275	2,312	2.0%	
Employee Related Expenses	89,418	77,113	178,159	175,881	100,717	(75,164)	-42.7%	
Total Operating Expenses	4,782,547	4,950,262	5,474,159	5,430,943	5,563,635	132,692	2.4%	
Operating Cash Flow Inflow/(Outflow)	8,421,841	8,734,172	8,508,558	8,549,273	8,987,381	438,108	5.1%	
Capital Related								
Asset Preservation & Facility Invest Fees	4,358,396	4,451,000	4,287,500	4,196,500	4,382,000	185,500	4.4%	
Investment Income-Restricted	940,340	802,263	710,000	1,211,211	540,000	(671,211)	-55.4%	
Club/Restricted Project Funding	521,307	-	135,000	436,689	100,000	(336,689)	-77.1%	
Total Capital Related	5,820,043	5,253,263	5,132,500	5,844,400	5,022,000	(822,400)	-14.1%	
Excess Of Rev Over (Under) Exp	14,241,884	13,987,435	13,641,058	14,393,673	14,009,381	(384,292)	-2.7%	

Recreation Centers of Sun City West, Inc.

Capital Budget for FY2020-2024

Full Project / Equipment Listing

Division	Location	Funding Source	Category	Project Description	Budget FY 2019-20	Estimated FY 2020-21	Estimated FY 2021-22	Estimated FY 2022-23	Estimated FY 2023-24
Recreation	Kuentz	New	Project	Space Util-Fitness/Weaving/Quilting Expansion	1,330,560				
Golf Maint	Echo Mesa	New	Project	Echo Mesa Maint Office New Build	275,000				
Recreation	RH Johnson	New	Roofs	Metal Shop Renovation / Addition	250,000				
Golf Maint	Echo Mesa	R&R	Bunkers	Bunkers - Sand Replacement (EM)	250,000				
Recreation	Kuentz	New	Project	Space Util-Courtyard Improvements	242,550				
Recreation	Kuentz	New	Project	Space Util-Parking Lot- Expansion 54 Spaces	224,532				
Recreation	RH Johnson	R&R	Project	Upgrade Large Dog Park (ADA Accessibility)	213,000				
Recreation	Palm Ridge	New	Project	Space Util-Computers A, B, & Flight Sim; move to Palo Verde & Acacia Rooms	166,320				
Recreation	Palm Ridge	New	Project	Space Util-Stained Glass Expansion to Computer Room	155,925				
Golf Ops	Echo Mesa	R&R	Asphalt	Pro Shop Parking Lot - Mill & Resurface	145,000				
Recreation	Beardsley	R&R	Aquatic Center	Pool & Spa Liners - Replace	140,000				
Golf Maint	Pebblebrook	R&R	Irrigation/Lakes	Lakes - Shoreline Repairs #8	131,068				
Recreation	Kuentz	R&R	Aquatic Center	Pool & Spa Liners - Replace	115,000				
Admin	Kuentz	R&R	Project	Master Gas Meter Replacement	100,000				
Admin	General	New	Maint	Safety & Structural Integrity	100,000				
Recreation	RH Johnson	Club Funded	Project	ARC Building- Storage Mezzanine	100,000				
Recreation	Kuentz	R&R	Project	Spa Room Remodel- Floor, Walls, Ceiling	100,000				
Recreation	Beardsley	New	Project	Kitchen and Card Rooms Remodel	95,000				
Recreation	Kuentz	R&R	Aquatic Center	Pool Deck - Resurface	90,000				
Golf Maint	Deer Valley	R&R	Equip	Mower Fairway - Toro RM 5610 F79	88,500				
Golf Maint	Grandview	R&R	Equip	Mower Fairway - Toro RM 5610 - C91	88,500				
Golf Maint	Pebblebrook	R&R	Equip	Mower Fairway - Toro RM 5610 - A90	88,500				
Golf Maint	Desert Trails	R&R	Equip	Mower Rough - Toro GM 4500- G81	80,340				
Golf Maint	Deer Valley	R&R	Equip	Mower Rough - Toro GM 4500 - F82	80,340				
Recreation	Palm Ridge	R&R	Furn	900 Summit Hall Chair reupholster	80,000				
Admin	General	New	Info Tech Eq	Golf Maintenance Networking (6 courses) - Phases II	80,000				
Golf Maint	Deer Valley	R&R	Project	Driving Range Tee Box - Renovation	77,000				
Admin	General	New	Project	Energy Conservation (e.g. Solar, LED Lighting)	75,000				
Admin	General	New	Project	Changing Demographics	75,000				
Admin	General	R&R	HVAC	Equipment - HVAC, boilers, etc.-Replace	75,000				
Golf Maint	Echo Mesa	R&R	Equip	Mower - Fairway - Toro RM 5610 - D04	74,204				
Golf Maint	Stardust	R&R	Equip	Mower - Fairway - Toro RM 5610 - B90	74,204				
Golf Ops	Echo Mesa	R&R	Roofs	Roof - Tile - Replace - Pro shop (has no flat roof)	60,000				
Golf Ops	Trail Ridge	R&R	Roofs	Roof - Tile - Replace - Pro shop	60,000				
Admin	General	R&R	Info Tech Eq	Replace 30 Core Switches w/10gb switches	60,000				
Golf Maint	Pebblebrook	R&R	Project	Driving Range Tee Box - Renovation	55,000				
Recreation	Beardsley	R&R	Equip	Cybox Strength Equip	50,812				
Admin	General	New	Project	Capital Project Planning- Global Master Plan	50,000				
Admin	Library	R&R	Project	Library back office / Restroom ADA remodel	49,000				
Recreation	Kuentz	New	Project	Womens/Boomers Kitchen Renov.	48,510				
Recreation	RH Johnson	R&R	Flooring	Flooring, Miniature Golf Carpet	44,000				
Golf Maint	Deer Valley	R&R	Wear & Tear	Cart Paths - Major Repairs (DV) PH1	41,200				
Recreation	Landscaping	R&R	Vehicle	Pick-up Truck - Chevrolet 3500 - LS03	41,200				
Golf Maint	Desert Trails	R&R	Equip	Mower Greens - Toro GM 3150 - G66	41,000				
Golf Maint	Stardust	R&R	Equip	Mower - Greens - Toro GM 3150 - B80	41,000				
Golf Maint	Deer Valley	R&R	Equip	Mower Greens - Toro GM 3150 - F78	41,000				

Full Project / Equipment Listing

Division	Location	Funding Source	Category	Project Description	Budget FY 2019-20	Estimated FY 2020-21	Estimated FY 2021-22	Estimated FY 2022-23	Estimated FY 2023-24
Golf Maint	Echo Mesa	R&R	Equip	Mower Greens - Toro GM 3150 - D80	41,000				
Recreation	Beardsley	R&R	Aquatic Center	Pool Deck - Grind & Seal	40,000				
Recreation	Kuentz	R&R	Roofs	Woodshop- Roof- Parapet Walls	35,000				
Golf Maint	Echo Mesa	R&R	Equip	Bank Mower - Toro 3500D - D60	34,577				
Recreation	RH Johnson	R&R	Vehicle	Hyundai Tucson - C-1	31,766				
Recreation	Kuentz	New	Project	Space Util-Patio Storage	31,185				
Recreation	Landscaping	R&R	Equip	Tractor - John Deere 5210 - LS21	30,900				
Recreation	Beardsley	R&R	Flooring	Club Rooms 1,2,3,4- Flooring	30,000				
Recreation	PALMRIDGE	R&R	Furn	80 sling back outdoor pool lounges	28,000				
Golf Maint	Grandview	R&R	Vehicle	Utility Vehicle - John Deere Pro-Gator C11	26,000				
Golf Maint	Pebblebrook	R&R	Vehicle	Utility Vehicle -Daihatsu Workman - A72	26,000				
Golf Maint	Desert Trails	R&R	Vehicle	Utility Vehicle - John Deere Pro-Gator G50	26,000				
Golf Maint	Stardust	R&R	Vehicle	Utility Vehicle -John Deere - B53	26,000				
Recreation	Palm Ridge	R&R	Project	Pool Bldg- Exterior Door Replace	25,000				
Admin	General	R&R	Info Tech Eq	3 RDS Servers and Upgrade	25,000				
Recreation	Beardsley	R&R	Project	Copper/ Glass Art Room- Countertops	25,000				
Golf Maint	Trail Ridge	R&R	Equip	Bunker Rake - Toro Sandpro 2020 - E59	20,600				
Admin	General	New	Project	RHJ Blvd-Landscape Convert to Low Maint (Arch, Project)	20,000	20,000	20,000		
Golf Maint	Grandview	New	Project	Irrigation/Turf Conversion Design Plans	20,000				
Golf Ops	Grandview	R&R	Project	Restaurant Flooring - Safety	15,000				
Recreation	RH Johnson	New	Project	Rec Wall Signage - Final Phase	15,000				
Recreation	Kuentz	New	Project	Rec Directional Signage	15,000				
Recreation	Beardsley	R&R	HVAC	CARRIER 15 Ton B1-01	14,420				
Recreation	Beardsley	R&R	HVAC	CARRIER 15 Ton B1-03	14,420				
Recreation	Beardsley	R&R	HVAC	CARRIER 15 Ton B1-04	14,420				
Recreation	Beardsley	R&R	HVAC	CARRIER 15 Ton B1-05	14,420				
Recreation	Beardsley	R&R	HVAC	CARRIER 10 Ton B1-10	12,360				
Golf Maint	Echo Mesa	R&R	Irrigation/Lakes	Lake #15 Aeration	12,000				
Admin	General	R&R	Vehicle	Utility Vehicle - Club Carryall - M-6	12,000				
Golf Ops	Deer Valley	R&R	Vehicle	Golf Cart - Club Car - DV-22	12,000				
Recreation	Palm Ridge	New	Equip	Concert Speakers - Part of A/V Upgrade	12,000				
Recreation	Library	New	Info Tech Eq	Workstation (4)	12,000				
Golf Maint	Trail Ridge	R&R	Vehicle	Utility Vehicle - Club Car Carryall - E60	11,510	-			
Golf Ops	Grandview	New	Equip	Golf Cart - Street Legal	11,510				
Golf Ops	Deer Valley	New	Equip	Golf Cart - Street Legal	11,510				
Golf Ops	Pebblebrook	New	Equip	Golf Cart - Street Legal	11,510				
Golf Maint	Grandview	R&R	Vehicle	Golf Cart - EZGO ST400 - C93	11,510				
Golf Maint	Pebblebrook	R&R	Vehicle	Utility Vehicle - Club Car - A35	11,510				
Golf Maint	Trail Ridge	R&R	Vehicle	Utility Vehicle - Club Car Carryall Turf 2 - E76	11,510				
Recreation	Landscaping	R&R	Vehicle	Utility Vehicle - John Deere E-Gator - LS13	11,330				
Recreation	KUENTZ	R&R	Furn	Re-upholster and stain wicker furniture	11,000				
Recreation	KUENTZ	R&R	Equip	Treadmill-T7XE	10,995				
Recreation	KUENTZ	R&R	Equip	Treadmill-T7XE	10,995				
Recreation	Beardsley	R&R	HVAC	CARRIER 12 Ton B1-09	10,300				
Recreation	Beardsley	R&R	HVAC	CARRIER 10 Ton B1-11	10,300				
Recreation	RH Johnson	R&R	HVAC	CARRIER 10 Ton J10-1	10,300				
Recreation	RH Johnson	R&R	HVAC	CARRIER 10 Ton J10-2	10,300				
Recreation	RH Johnson	R&R	HVAC	CARRIER 10 Ton J1-03	10,300				
Recreation	RH Johnson	R&R	HVAC	CARRIER 10 Ton J1-06	10,300				

Full Project / Equipment Listing

Division	Location	Funding Source	Category	Project Description	Budget FY 2019-20	Estimated FY 2020-21	Estimated FY 2021-22	Estimated FY 2022-23	Estimated FY 2023-24
Recreation	RH Johnson	R&R	HVAC	CARRIER 10 Ton J1-07	10,300				
Recreation	RH Johnson	R&R	HVAC	CARRIER 10 Ton J1-08	10,300				
Recreation	RH Johnson	R&R	HVAC	CARRIER 10 Ton J1-09	10,300				
Recreation	RH Johnson	R&R	HVAC	CARRIER 10 Ton J9-3	10,300				
Recreation	RH Johnson	R&R	HVAC	CARRIER 10 Ton J9-4	10,300				
Recreation	RH Johnson	R&R	HVAC	CARRIER 10 Ton J9-5	10,300				
Recreation	Sports Pavilion	R&R	HVAC	CARRIER 10 Ton J6-19	10,300				
Recreation	Sports Pavilion	R&R	HVAC	CARRIER 10 Ton J6-22	10,300				
Admin	General	R&R	Info Tech Eq	Replace 58 Ubiquiti EoL WiFi Aps	10,150				
Recreation	RH Johnson	R&R	Project	Walking Track- Lighting repair	10,000				
Recreation	Library	R&R	HVAC	CARRIER 10 Ton J11-3	10,000				
Recreation	Library	R&R	HVAC	CARRIER 10 Ton J11-4	10,000				
Admin	General	R&R	Info Tech Eq	Replace Primary DC	10,000				
Golf Maint	Echo Mesa	R&R	Irrigation/Lakes	Lakes - Shoreline Repairs #1	10,000				
Golf Maint	Echo Mesa	R&R	Irrigation/Lakes	Lakes - Shoreline Repairs #8	10,000				
Golf Ops	Grandview	New	Bldg	Pro Shop Receiving and Storage	10,000				
Recreation	KUENTZ	R&R	Equip	Treadmill-T7XE	8,495				
Recreation	KUENTZ	R&R	Equip	Treadmill-T7XE	8,495				
Recreation	Beardsley	R&R	Aquatic Center	Spa Heater - Repair (exchanger)	8,414				
Recreation	Beardsley	R&R	HVAC	CARRIER 7.5 Ton B1-06	8,240				
Recreation	RH Johnson	R&R	HVAC	CARRIER 7.5 Ton J1-05	8,240				
Recreation	RH Johnson	R&R	HVAC	RUUD 8 Ton J3-4	8,240				
Recreation	RH Johnson	R&R	HVAC	CARRIER 7.5 Ton J8-2	8,240				
Recreation	RH Johnson	R&R	HVAC	CARRIER 7.5 Ton J8-3	8,240				
Recreation	Sports Pavilion	R&R	HVAC	YORK 7.5 Ton J6-05	8,240				
Recreation	Sports Pavilion	R&R	HVAC	YORK 7.5 Ton J6-06	8,240				
Recreation	Sports Pavilion	R&R	HVAC	YORK 7.5 Ton J6-08	8,240				
Sports Pavilion	Sports Pavilion	R&R	HVAC	CARRIER 7.5 Ton J6-01	8,240				
Admin	General	R&R	Info Tech Eq	Utility Server	7,725				
Recreation	RH Johnson	R&R	HVAC	RUUD 6 Ton J5-1	7,210				
Recreation	RH Johnson	R&R	HVAC	RUUD 6 Ton J5-2	7,210				
Recreation	RH Johnson	R&R	HVAC	RUUD 6 Ton J5-4	7,210				
Recreation	RH Johnson	R&R	HVAC	RUUD 6 Ton J5-5	7,210				
Recreation	RH Johnson	R&R	HVAC	RUUD 6 Ton J5-6	7,210				
Recreation	RH Johnson	R&R	HVAC	CARRIER 5 Ton J1-02	7,210				
Recreation	RH Johnson	R&R	HVAC	RUUD 6.5 Ton J2-6	7,210				
Recreation	RH Johnson	R&R	HVAC	RUUD 6 Ton J3-2	7,210				
Recreation	Beardsley	R&R	Equip	Cybox Eagle-Leg Press	6,914				
Golf Ops	Deer Valley	R&R	Equip	Replace PA System	6,508				
Recreation	Beardsley	R&R	Flooring	Copper/Glass Art & Porcelain Paint- Flooring	6,500				
Recreation	KUENTZ	R&R	Equip	Elliptical crosstrainer-E5X-05	6,495				
Recreation	KUENTZ	R&R	Equip	Elliptical crosstrainer-E5X-05	6,495				
Golf Ops	Pebblebrook	R&R	Equip	PA System - Replace	6,483				
Recreation	Beardsley	R&R	Equip	Cybox Eagle-Abduction/Adduction	6,482				
Golf Ops	Stardust	R&R	Equip	PA System - Replace	6,310				
Recreation	Beardsley	R&R	HVAC	CARRIER 5 Ton B1-07	6,180				
Recreation	Palm Ridge	R&R	HVAC	CARRIER 5 Ton P2-01	6,180				
Recreation	Palm Ridge	R&R	HVAC	CARRIER 5 Ton P2-05	6,180				
Recreation	Palm Ridge	R&R	HVAC	CARRIER 5 Ton P2-07	6,180				

Full Project / Equipment Listing

Division	Location	Funding Source	Category	Project Description	Budget FY 2019-20	Estimated FY 2020-21	Estimated FY 2021-22	Estimated FY 2022-23	Estimated FY 2023-24
Recreation	RH Johnson	R&R	HVAC	RUUD 5 Ton J5-3	6,180				
Recreation	RH Johnson	R&R	HVAC	RUUD 5 Ton J2-3	6,180				
Recreation	RH Johnson	R&R	HVAC	RUUD 5 Ton J2-5	6,180				
Recreation	Sports Pavilion	R&R	HVAC	CARRIER 5 Ton J6-02	6,180				
Recreation	Sports Pavilion	R&R	HVAC	CARRIER 5 Ton J6-03	6,180				
Recreation	Sports Pavilion	R&R	HVAC	CARRIER 5 Ton J6-04	6,180				
Recreation	Sports Pavilion	R&R	HVAC	CARRIER 5 Ton J6-07	6,180				
Recreation	Landscaping	R&R	Equip	Utility Trailer - 5 X 10 - 54T019 - LS29	6,180				
Golf Maint	Pebblebrook	R&R	Irrigation/Lakes	Lake Aeration (PB) - All	6,000				
Sports Pavilion	Sports Pavilion	New	Equip	Soft Tip Dart Machine	6,000				
Recreation	Kuentz	R&R	HVAC	CARRIER 5 Ton K2-4	6,000				
Recreation	KUENTZ	R&R	Equip	Elliptical crosstrainer-4700	5,999				
Golf Ops	Deer Valley	R&R	HVAC	HVAC Pro Shop 4-Ton (DV1-1a)	5,665				
Golf Ops	Deer Valley	R&R	HVAC	HVAC - Office - 4-Ton (DV1-2a)	5,665				
Golf Ops	Deer Valley	R&R	HVAC	HVAC - Office - 4-Ton (DV1-3a)	5,665				
Golf Ops	Desert Trails	R&R	HVAC	HVAC Pro Shop 4-Ton (DT1-1a)	5,665				
Golf Ops	Desert Trails	R&R	HVAC	HVAC - Office - 4-Ton (DT1-2a)	5,665				
Golf Ops	Desert Trails	R&R	HVAC	HVAC - Office - 4-Ton (DT1-3a)	5,665				
Recreation	Palm Ridge	R&R	HVAC	CARRIER 4 Ton P1-04	5,665				
Recreation	Palm Ridge	R&R	HVAC	CARRIER 4 Ton P1-05	5,665				
Recreation	Palm Ridge	R&R	HVAC	CARRIER 4 Ton P1-06	5,665				
Recreation	Palm Ridge	R&R	HVAC	CARRIER 4 Ton P1-07	5,665				
Recreation	Palm Ridge	R&R	HVAC	CARRIER 4 Ton P1-11	5,665				
Recreation	Palm Ridge	R&R	HVAC	CARRIER 4 Ton P2-02	5,665				
Recreation	Sports Pavilion	R&R	HVAC	CARRIER 4 Ton J6-11	5,665				
Recreation	Sports Pavilion	R&R	HVAC	CARRIER 4 Ton J6-20	5,665				
Golf Maint	Desert Trails	New	Project	Desert Trails Pro Shop- Bldg. Sign	5,500				
Recreation	Beardsley	R&R	Equip	Cybox Eagle-Pulldown LAT	5,485				
Recreation	Beardsley	R&R	Equip	Smith Machine w/plates	5,464				
Recreation	RH Johnson	R&R	Equip	Floor Scrubber, T1 Tennant	5,384				
Recreation	Kuentz	R&R	HVAC	CARRIER 3.5 Ton K7-1	5,150				
Recreation	Palm Ridge	R&R	HVAC	CARRIER 3.5 Ton P1-03	5,150				
Recreation	Palm Ridge	R&R	HVAC	CARRIER 3.5 Ton P1-09	5,150				
Recreation	Palm Ridge	R&R	HVAC	CARRIER 3.5 Ton P1-12	5,150				
Recreation	Palm Ridge	R&R	HVAC	CARRIER 3.5 Ton P1-14	5,150				
Recreation	Palm Ridge	R&R	HVAC	CARRIER 3.5 Ton P1-15	5,150				
Recreation	Palm Ridge	R&R	HVAC	CARRIER 3.5 Ton P2-03	5,150				
Recreation	Palm Ridge	R&R	HVAC	CARRIER 3 Ton P1-08	5,150				
Sports Pavilion	Sports Pavilion	R&R	Equip	Sound System - Upgrade	5,000				
Recreation	Palm Ridge	R&R	HVAC	CARRIER 2 Ton P2-06	5,000				
Recreation	Palm Ridge	R&R	HVAC	CARRIER 2.5 Ton P1-10	5,000				
Golf Maint	Grandview	R&R	Irrigation/Lakes	Irrigation System - Refurbish		1,900,000			
Recreation	RH Johnson	R&R	Asphalt	R. H. Johnson Parking Lot 2 - Mill & Resurface		759,436			
Golf Maint	Desert Trails	R&R	Bunkers	Bunkers - Sand Replacement (DT)		275,000			
Recreation	Beardsley	R&R	Asphalt	Arts & Craft Parking Lot - Mill & Resurface		230,868			
Recreation	Beardsley	R&R	Roofs	Roof - Flat - Restore - Arts & Crafts		198,000			
Recreation	Kuentz	R&R	Asphalt	Parking Lot - Mill & Resurface Section 1		157,140			
Recreation	Kuentz	R&R	Asphalt	Parking Lot - Mill & Resurface Section 2		157,140			
Sports Pavilion	Sports Pavilion	R&R	Equip	Vector LCD Terminals - Replace		150,000			

Full Project / Equipment Listing

Division	Location	Funding Source	Category	Project Description	Budget FY 2019-20	Estimated FY 2020-21	Estimated FY 2021-22	Estimated FY 2022-23	Estimated FY 2023-24
Recreation	Palm Ridge	R&R	Project	Retrofit Parking Lot Lighting to LED		150,000			
Golf Maint	Trail Ridge	R&R	Irrigation/Lakes	Lake Shoreline - Repair (Allowance)		147,518			
Golf Maint	Grandview	R&R	Irrigation/Lakes	Lake Surface - Dredge (Allowance)		130,477			
Golf Maint	Grandview	R&R	Irrigation/Lakes	Lakes - Shoreline Repairs #18		117,188			
Recreation	Library	R&R	Roofs	RHJ Library Flat Roof Restore		100,000			
Golf Maint	Pebblebrook	R&R	Equip	Mower Fairway - Toro RM 7000 - A15		94,543			
Golf Maint	Pebblebrook	R&R	Equip	Mower Rough - Toro GM 4500-D - A80		88,500			
Golf Maint	Trail Ridge	R&R	Equip	Mower Fairway - Toro RM 5610 - E90		83,047			
Golf Maint	Grandview	R&R	Equip	Mower Greens - Toro GM 4500 - C03		79,568			
Golf Maint	Stardust	R&R	Equip	Mower - Fairway - Toro GM 4700D - B12		78,786			
Golf Maint	Deer Valley	R&R	Equip	Tractor - JD Backhoe - F74		61,903			
Golf Maint	Grandview	R&R	Equip	Tractor - John Deere 5200 - C22		49,173			
Golf Maint	Deer Valley	R&R	Vehicle	Dump Truck - Isuzu - 4VM882 - F4		48,000			
Sports Pavilion	Sports Pavilion	R&R	Equip	Ball Returns - Replace		46,196			
Golf Maint	Echo Mesa	R&R	Equip	Tractor - Ford with Front End Loader - D30		42,436			
Admin	General	R&R	Vehicle	Pick-up Truck - Chevy 2500 - M-11		42,436			
Golf Maint	Desert Trails	R&R	Vehicle	Dump Truck - Isuzu - 4YB374 - G1		41,200			
Golf Maint	Deer Valley	R&R	Equip	Mower Greens - Toro GM 3150 - F02		39,393			
Golf Maint	Desert Trails	R&R	Equip	Mower Greens - Toro GM 3150 - G02		39,393			
Golf Maint	Echo Mesa	R&R	Equip	Mower Greens - Toro GM 3150 - D15		39,393			
Golf Maint	Grandview	R&R	Equip	Mower Greens - Toro GM 3150 - C02		39,393			
Golf Maint	Stardust	R&R	Equip	Mower Greens - Toro GM 3150 - B04		39,393			
Golf Maint	Stardust	R&R	Equip	Mower Greens - Toro GM 3500D - B59		39,393			
Golf Maint	Deer Valley	R&R	Equip	Mower Greens - Toro GM 3150 - F90		38,245			
Golf Maint	Desert Trails	R&R	Equip	Mower Greens - Toro GM 3150 - G90		38,245			
Golf Maint	Desert Trails	R&R	Equip	Mower Greens - Toro GM 3150 - G12		38,245			
Golf Maint	Grandview	R&R	Equip	Mower Greens - Toro GM 3150 - C80		38,245			
Golf Maint	Grandview	R&R	Equip	Mower Greens - Toro GM 3150 - C90		38,245			
Golf Maint	Trail Ridge	R&R	Equip	Mower Greens - Toro GM 3150 - E72		38,245			
Golf Maint	Trail Ridge	R&R	Equip	Mower Bank - Toro RM 3100 - E91		37,705			
Golf Maint	Grandview	R&R	Vehicle	Pick-up Truck - Chevy S10 - C000		37,132			
Golf Maint	Desert Trails	R&R	Equip	Mower Bank - Toro RM 3100 - G91		36,606			
Golf Maint	Echo Mesa	R&R	Equip	Mower Bank - Toro RM 3100 - D90		36,606			
Golf Maint	Trail Ridge	R&R	Equip	Mower Deck - JD1435 - E51		36,606			
Admin	General	R&R	Vehicle	Pick-up Truck - Chevy Colorado - M-12		36,016			
Golf Maint	Stardust	R&R	Vehicle	Pick-up Truck - Ford F-150 - B1		36,016			
Golf Maint	Echo Mesa	R&R	Vehicle	Pick-up Truck - Ford F150 - D46		34,000			
Recreation	Landscaping	R&R	Vehicle	Pick-up Truck - Ford Ranger - LS4		32,960			
Golf Maint	Desert Trails	R&R	Equip	Tractor - Ford 3430 - G24		32,782			
Golf Maint	Deer Valley	R&R	Vehicle	Pick-up Truck - Dodge Dakota - F66		32,782			
Golf Maint	Pebblebrook	R&R	Vehicle	Pick-up Truck - Chevy 1500 - A77		32,782			
Recreation	Landscaping	R&R	Vehicle	Pick-up Truck - Dodge Ram 1500 - LS61		31,514			
Golf Maint	Desert Trails	R&R	Vehicle	Pick-up Truck - Ford F150 - G54		30,900			
Golf Maint	Stardust	R&R	Equip	Sweeper/Vacuum - Toro Rake-O-Vac - B63		30,389			
Admin	Landscaping	R&R	Project	Replace Orange Trees along RHJ - (RHJ rock replacement)		30,000			
Golf Maint	Trail Ridge	R&R	Equip	Sweeper/Vacuum - Rak-O-Vac - E65		29,504			
Golf Maint	Pebblebrook	R&R	Equip	Sweeper/Vacuum - Toro Rak-O-Vac - A5		29,504			
Sports Pavilion	Sports Pavilion	R&R	Equip	Pinball Bumper System - Replace		29,311			
Golf Maint	Deer Valley	R&R	Equip	Tractor - Ford 2120 - F33		28,138			

Full Project / Equipment Listing

Division	Location	Funding Source	Category	Project Description	Budget FY 2019-20	Estimated FY 2020-21	Estimated FY 2021-22	Estimated FY 2022-23	Estimated FY 2023-24
Golf Maint	Desert Trails	R&R	Equip	Tractor - John Deere 5210 - G32		28,138			
Golf Maint	Pebblebrook	R&R	Equip	Tractor - John Deere 5210 A23		27,318			
Golf Maint	Deer Valley	R&R	Vehicle	Utility Vehicle - Daihatsu - F80		27,012			
Golf Maint	Desert Trails	R&R	Vehicle	Utility Vehicle - Toro Workman 3200 G56		27,012			
Recreation	Landscaping	R&R	Vehicle	Utility Vehicle -Toro Workman 3200 LS90		27,012			
Golf Ops	Gen Golf	R&R	Vehicle	GMC Van - SD-25		26,523			
Golf Maint	Pebblebrook	R&R	Irrigation/Lakes	Lakes - Shoreline Repairs #10		26,523			
Golf Maint	Pebblebrook	R&R	Vehicle	Utility Vehicle - John Deere - A11		26,225			
Golf Maint	Stardust	R&R	Equip	Sweeper/Vacuum - Toro 4800		26,225			
Golf Maint	Deer Valley	R&R	Vehicle	Utility Vehicle - Toro Workman HDX - F65		26,225			
Golf Maint	Deer Valley	R&R	Vehicle	Utility Vehicle- John Deere Pro-Gator F51		26,000			
Golf Maint	Echo Mesa	R&R	Vehicle	Utility Vehicle -Daihatsu Workman - D71		26,000			
Recreation	Palm Ridge	R&R	Courts	Courts, Pickleball Resurface (11-18)		25,750			
Recreation	Sports Pavilion	New	Project	Shuffleboard Bar Conversion		25,000	225,000		
Golf Maint	Echo Mesa	R&R	Equip	Greens Aerator - Toro 648 - D19		24,761			
Golf Maint	Trail Ridge	R&R	Equip	Fairway Aerator- Ryan Renovaire - E61		24,761			
Recreation	Landscaping	R&R	Vehicle	Utility Vehicle - Toro Workman 3200 LS44		24,720			
Golf Maint	Echo Mesa	R&R	Equip	Grinder - Bedknife (EM)		24,401			
Golf Maint	Desert Trails	R&R	Equip	Fairway Aerator - John Deere 1500 - G58		24,040			
Golf Maint	Desert Trails	R&R	Equip	Grinder - Bedknife (DT)		22,279			
Golf Maint	Stardust	R&R	Equip	Bunker Rake - Toro Sandpro 5040 - B81		21,385			
Recreation	Landscaping	R&R	Equip	Bunker Rake - Toro Sand Pro 2020 - LS71		21,385			
Golf Maint	Trail Ridge	R&R	Equip	Grinder - Bedknife (TR)		18,008			
Golf Maint	Echo Mesa	R&R	Equip	Top Dresser - Metermatic - D1		16,883			
Golf Maint	Grandview	R&R	Equip	Top Dresser - Metermatic - C68		16,883			
Golf Maint	Pebblebrook	R&R	Equip	Top Dresser - Metermatic A41		16,391			
Recreation	RH Johnson	R&R	Flooring	Mens Club- Flooring		15,000			
Golf Ops	Stardust	R&R	Roofs	Roof - Flat - Restore - Pro shop		14,000			
Golf Maint	Grandview	R&R	Equip	Greens Roller - Tru-Turf RS 48-11C - C19		13,759			
Golf Maint	Stardust	R&R	Equip	Fertigation System		13,506			
Golf Maint	Desert Trails	R&R	Equip	Greens Roller - Ultra 4 Roller - G03		13,359			
Admin	General	R&R	Info Tech Eq	Replace Golf Server		13,113			
Golf Maint	Echo Mesa	R&R	Equip	Sweeper/Vacuum - Gravely - D33		13,113			
Golf Maint	Grandview	R&R	Equip	Fairway Aerator - Agrimetal - C59		13,113			
Golf Maint	Pebblebrook	R&R	Equip	Greens Roller - Tru-Turf RS48-11C - A16		13,000			
Golf Maint	Trail Ridge	R&R	Irrigation/Lakes	Lake Aeration (2015)		12,566			
Golf Maint	Trail Ridge	R&R	Vehicle	Utility Vehicle - Club Car Carryall Turf 2 - E02		12,381			
Golf Maint	Echo Mesa	R&R	Vehicle	Utility Vehicle - Club Car Carryall - D81		12,381			
Golf Maint	Stardust	R&R	Vehicle	Utility Vehicle - Club Car Turf 2 - B70		12,381			
Golf Maint	Stardust	R&R	Vehicle	Utility Vehicle - Club Car Turf 2 - B75		12,381			
Recreation	Palm Ridge	R&R	Vehicle	Utility Vehicle - Club Carryall - PR-2		12,381			
Golf Maint	Pebblebrook	R&R	Vehicle	Utility Vehicle - John Deere Turf-Gator A52		12,129			
Golf Maint	Trail Ridge	R&R	Vehicle	Utility Vehicle - Club Car Carryall Turf 2 - E04		12,020			
Golf Maint	Pebblebrook	R&R	Vehicle	Utility Vehicle - Club Car - A36		12,020			
Golf Maint	Stardust	R&R	Equip	Fairway Aerator - Agrimetal - B62		12,020			
Recreation	Beardsley	R&R	Equip	Movie Projector (Shure) & Inflatable Screen		11,977			
Golf Maint	Pebblebrook	R&R	Vehicle	Utility Vehicle - Club Car - A67		11,670			
Golf Maint	Desert Trails	R&R	Vehicle	Utility Vehicle - EZGO St 400 - G92		11,510			
Golf Maint	Grandview	R&R	Vehicle	Golf Cart - EZGO ST400 - C94		11,510			

Full Project / Equipment Listing

Division	Location	Funding Source	Category	Project Description	Budget FY 2019-20	Estimated FY 2020-21	Estimated FY 2021-22	Estimated FY 2022-23	Estimated FY 2023-24
Golf Maint	Trail Ridge	R&R	Vehicle	Utility Vehicle - Club Car Carryall Turf 2 - E03		11,510			
Recreation	Landscaping	R&R	Vehicle	Utility Vehicle - Club Car Carryall - LS93		11,330			
Golf Maint	Deer Valley	R&R	Equip	Top Dresser - Toro 2300 - F67		11,255			
Golf Ops	Trail Ridge	R&R	Flooring	Patio & Restroom - Resurface		11,255			
Recreation	Landscaping	R&R	Equip	Sprayer - 400 gallons ENG - LS34		11,255			
Golf Maint	Grandview	R&R	Irrigation/Lakes	Lakes - Shoreline Repairs #11		10,927			
Golf Maint	Pebblebrook	R&R	Equip	Fairway Aerator - Ryan Renovaire - A3		10,927			
Golf Maint	Pebblebrook	R&R	Equip	Sprayer Turf - 200 Gallon - A45		10,927			
Golf Maint	Pebblebrook	R&R	Vehicle	Utility Trailer - Big Tex - A42		10,927			
Recreation	Landscaping	R&R	Equip	Deck Mower - FastCat Pro 42" - LS16		10,787			
Golf Maint	Desert Trails	R&R	Equip	Top Dresser - Metermatic - G64		10,609			
Golf Maint	Desert Trails	R&R	Vehicle	Utility Vehicle - EZGO St 400 - G94		10,338			
Golf Maint	Desert Trails	R&R	Vehicle	Utility Vehicle - EZGO St 400 - G93		9,461			
Admin	General	R&R	Info Tech Eq	Admin IT Server Replacements		9,204			
Golf Ops	Pebblebrook	R&R	Vehicle	Pro Shop Club Car Turf 2 - Gas		9,179			
Golf Maint	Trail Ridge	R&R	Equip	Blower - Toro Proforce E07		9,004			
Golf Ops	Echo Mesa	R&R	HVAC	CARRIER Pro Shop - 7.5 Tons EM1a-1		9,004			
Recreation	Palm Ridge	R&R	Aquatic Center	Pool Heater - PR-EP		9,004			
Sports Pavilion	Sports Pavilion	R&R	Info Tech Eq	Computer, Front Desk Work Station		8,931			
Sports Pavilion	Sports Pavilion	R&R	Info Tech Eq	Computer, Back Office Work Station		8,931			
Recreation	Kuentz	R&R	HVAC	YORK 7.5 Ton K1-06		8,742			
Recreation	Kuentz	R&R	HVAC	YORK 7.5 Ton K1-07		8,742			
Admin	General	R&R	Equip	Postage Machine		8,453			
Golf Ops	Trail Ridge	R&R	Equip	Refrigerator - True 2 Door - Side by Side (RF-TR1)		8,048			
Recreation	Kuentz	R&R	HVAC	YORK 7.5 Ton K1-05		8,000			
Golf Maint	Echo Mesa	R&R	Irrigation/Lakes	Lake Fountain on #4 Fairway		7,427			
Golf Ops	Grandview	R&R	Equip	PA System - Replace		6,764			
Golf Maint	Grandview	R&R	Irrigation/Lakes	Lakes - Shoreline Repairs #3		6,556			
Recreation	Kuentz	R&R	HVAC	YORK 5 Ton K1-08		6,556			
Recreation	Kuentz	R&R	HVAC	YORK 5 Ton K2-1		6,556			
Recreation	Kuentz	R&R	HVAC	YORK 5 Ton K2-2		6,556			
Recreation	Kuentz	R&R	HVAC	YORK 5 Ton K2-3		6,556			
Recreation	Kuentz	R&R	HVAC	YORK 5 Ton K3-1		6,556			
Recreation	Kuentz	R&R	HVAC	YORK 5 Ton K3-2		6,556			
Recreation	Kuentz	R&R	HVAC	YORK 5 Ton K3-3		6,556			
Recreation	Kuentz	R&R	HVAC	YORK 5 Ton K4-1		6,556			
Recreation	Kuentz	R&R	HVAC	YORK 5 Ton K4-2		6,556			
Recreation	Kuentz	R&R	HVAC	YORK 5 Ton K4-3		6,556			
Recreation	Kuentz	R&R	HVAC	YORK 5 Ton K4-4		6,556			
Recreation	Kuentz	R&R	HVAC	YORK 5 Ton K4-5		6,556			
Recreation	Kuentz	R&R	HVAC	YORK 5 Ton K5-1		6,556			
Recreation	Kuentz	R&R	HVAC	YORK 5 Ton K5-2		6,556			
Recreation	Kuentz	R&R	HVAC	YORK 5 Ton K5-3		6,556			
Recreation	Kuentz	R&R	HVAC	YORK 5 Ton K6-1		6,556			
Recreation	Kuentz	R&R	HVAC	YORK 5 Ton K6-2		6,556			
Recreation	Kuentz	R&R	HVAC	YORK 5 Ton K6-3		6,556			
Recreation	Kuentz	R&R	HVAC	YORK 5 Ton K6-4		6,556			
Recreation	Kuentz	R&R	HVAC	YORK 5 Ton K6-5		6,556			
Recreation	Kuentz	R&R	HVAC	YORK 5 Ton K6-6		6,556			

Full Project / Equipment Listing

Division	Location	Funding Source	Category	Project Description	Budget FY 2019-20	Estimated FY 2020-21	Estimated FY 2021-22	Estimated FY 2022-23	Estimated FY 2023-24
Recreation	Kuentz	R&R	HVAC	YORK 5 Ton K6-7		6,556			
Recreation	Kuentz	R&R	HVAC	YORK 5 Ton K6-8		6,556			
Recreation	Kuentz	R&R	HVAC	YORK 5 Ton K6-9		6,556			
Golf Ops	Desert Trails	R&R	Equip	PA System - Replace		6,544			
Golf Ops	Stardust	R&R	Equip	Ice Machine - Ice-O-Matic - Self Dispensing (IM-SD		6,344			
Golf Ops	Trail Ridge	R&R	Equip	PA System - Replace		6,300			
Golf Maint	Gen Golf	R&R	Irrigation/Lakes	Lake Fountains Replace (Allowance)		6,010			
Recreation	Kuentz	R&R	HVAC	YORK 5 Ton K1-01		6,000			
Recreation	Kuentz	R&R	HVAC	CARRIER 5 Ton K1-02		6,000			
Recreation	Kuentz	R&R	HVAC	YORK 5 Ton K1-03		6,000			
Recreation	Kuentz	R&R	HVAC	YORK 5 Ton K1-04		6,000			
Golf Ops	Echo Mesa	R&R	Equip	Replace PA System (EM)		5,928			
Admin	General	R&R	Equip	Concrete Saw - Walk Behind 20Hp		5,623			
Recreation	Palm Ridge	R&R	HVAC	G.E. - wall pack for pickleball restroom		5,464			
Recreation	RH Johnson	R&R	Asphalt	R. H. Johnson Parking Lot 3 - Mill & Resurface			734,944		
Recreation	Beardsley	R&R	Project	Pool Area Improvements- Lights, Sound, HVAC			284,130		
Sports Pavilion	Sports Pavilion	R&R	Equip	Vector Plus System - Update			150,706		
Golf Maint	Stardust	R&R	Wells	Well - Inspection/Rehab			139,113		
Golf Ops	Pebblebrook	R&R	Asphalt	Pro Shop Parking Lot - Mill & Resurface			135,402		
Golf Maint	Deer Valley	R&R	Wells	Well - Inspection/Rehab			135,061		
Golf Maint	Echo Mesa	R&R	Irrigation/Lakes	Lake Surface - Dredge (Allowance)			115,927		
Golf Maint	Gen Golf	R&R	Maint	Golf Course Tee Leveling (Allowance)			112,551		
Golf Maint	Deer Valley	R&R	Equip	Mower Fairway - Toro RM 7000 - F21			97,379		
Golf Maint	Grandview	R&R	Equip	Mower Fairway - Toro RM 7000 - C20			97,379		
Golf Maint	Stardust	R&R	Equip	Mower Fairway - Toro RM 7000 - B22			97,379		
Golf Maint	Grandview	R&R	Equip	Mower Fairway - Toro GM 4700 - C14			81,149		
Golf Maint	Echo Mesa	R&R	Equip	Mower - Rough - Toro GM 4500D - D23			75,353		
Golf Maint	Trail Ridge	R&R	Equip	Mower Deck - Toro GM 4500 - E11			75,353		
Recreation	Kuentz	R&R	Project	Retrofit Parking Lot Lighting to LED			75,000		
Recreation	Palm Ridge	R&R	Project	Retrofit Room Lighting to LED			75,000		
Recreation	Kuentz	R&R	Project	Retrofit Room Lighting to LED			75,000		
Golf Maint	Pebblebrook	R&R	Equip	Mower Fairway - JD 3235-B - A18			74,194		
Recreation	Kuentz	R&R	Aquatic Center	UV Filtration, Pool & SPA-Replace			66,233		
Golf Maint	Desert Trails	R&R	Project	Driving Range Tee Box - Renovation (DT)			60,000		
Golf Maint	Stardust	R&R	Irrigation/Lakes	Lakes - Shoreline Repairs #14			55,645		
Golf Maint	Pebblebrook	R&R	Irrigation/Lakes	Irrigation Pumps - Rebuild			50,648		
Recreation	Kuentz	R&R	Aquatic Center	Pool Heater - Replace			48,834		
Golf Maint	Trail Ridge	R&R	Equip	Chipper - Vermeer - E74			48,003		
Recreation	RH Johnson	R&R	Project	Mens Club- Cabinetry- New & Reface, Countertop			48,000		
Golf Maint	Deer Valley	R&R	Equip	Tractor - John Deere 5220 - F50			48,000		
Golf Maint	Deer Valley	R&R	Wear & Tear	Cart Paths - Major Repairs (DV) PH2			46,371		
Admin	General	R&R	Vehicle	Pick-up Truck - Chevy 2500 - M-8			45,020		
Golf Ops	Grandview	R&R	Roofs	Roof - Tile - Replace - Pro shop			42,769		
Golf Maint	Grandview	R&R	Vehicle	Pick-up Truck - Dodge Dakota - C56			42,769		
Recreation	Landscaping	R&R	Equip	Mower Tee Collar - JD 2500-D - F23			41,502		
Golf Maint	Deer Valley	R&R	Equip	Mower Greens - Toro GM 3150 - F13			40,575		
Golf Maint	Desert Trails	R&R	Equip	Mower Greens - Toro GM 3150 - G20			40,575		
Golf Maint	Pebblebrook	R&R	Equip	Mower Greens - Toro GM 3150 - A26			40,575		
Golf Maint	Trail Ridge	R&R	Equip	Mower Greens - John Deere 2500-A - E20			40,575		

Full Project / Equipment Listing

Division	Location	Funding Source	Category	Project Description	Budget FY 2019-20	Estimated FY 2020-21	Estimated FY 2021-22	Estimated FY 2022-23	Estimated FY 2023-24
Golf Maint	Trail Ridge	R&R	Equip	Mower Greens - Toro GM 3150 - E80			40,575		
Golf Maint	Deer Valley	R&R	Equip	Mower Bank - Toro RM 3100-D F05			38,836		
Golf Maint	Pebblebrook	R&R	Equip	Mower Fairway - Toro RM 3100 - A22			38,836		
Golf Maint	Stardust	R&R	Equip	Mower Bank - Toro RM 3100 - B09			38,836		
Recreation	Landscaping	R&R	Vehicle	Pick-up Truck - Chevrolet S10 - LS01			37,097		
Admin	General	R&R	Vehicle	Pick-up Truck - Chevy Colorado - M-4			36,050		
Recreation	Beardsley	R&R	Aquatic Center	Retile Spa Area			33,781		
Recreation	Landscaping	R&R	Vehicle	Pick-up Truck - Dodge Dakota- CE25370 - A40			32,460		
Recreation	Landscaping	R&R	Vehicle	Pick-up Truck - Dodge Ram 1500 - LS62			31,514		
Admin	General	R&R	Info Tech Eq	RHJ Mirrored SQL Server			28,982		
Golf Maint	Echo Mesa	R&R	Equip	Tractor - John Deere 5200 - D20			28,982		
Golf Maint	Trail Ridge	R&R	Equip	Tractor - John Deere 5020 - E50			28,982		
Golf Maint	Trail Ridge	R&R	Vehicle	Utility Vehicle - Toro Workman HDX - E05			27,823		
Golf Ops	Deer Valley	R&R	Flooring	Patio & Restroom - Resurface			27,823		
Golf Maint	Echo Mesa	R&R	Vehicle	Utility Vehicle - Toro Workman HDX - D03			27,823		
Golf Maint	Grandview	R&R	Vehicle	Utility Vehicle - Toro Workman HDX - C01			27,823		
Golf Maint	Stardust	R&R	Vehicle	Utility Vehicle - Toro Workman HDX - B03			27,823		
Recreation	Landscaping	R&R	Vehicle	Utility Vehicle - Kioti Mechron 2200 - LS14			27,823		
Golf Maint	Pebblebrook	R&R	Vehicle	Utility Vehicle -Toro Workman HDX - A01			27,012		
Golf Maint	Trail Ridge	R&R	Equip	Greens Aerator - Toro ProCore 648 - E71			25,504		
Golf Maint	Grandview	R&R	Equip	Bunker Rake - Toro Sandpro 5040 - C04			22,026		
Recreation	Palm Ridge	R&R	Equip	Portable Stage, 12 Sections - 4' by 8'			20,161		
Recreation	Kuentz	R&R	Equip	Wood Shop Dust Collection - Replace			19,669		
Recreation	Beardsley	R&R	Aquatic Center	Shade Screens & Awnings			17,351		
Golf Maint	Trail Ridge	R&R	Equip	Fertigation System Turf Injection 2000			17,266		
Golf Ops	Trail Ridge	R&R	Equip	Pro Pass 200 Wireless			17,096		
Admin	General	R&R	Vehicle	Club Car Carryall - IT-1			16,943		
Recreation	Beardsley	R&R	Aquatic Center	Spa Heater B-2 Blueflame			15,071		
Recreation	Kuentz	R&R	Flooring	Flooring, Women's Club - Replace			15,000		
Golf Maint	Stardust	R&R	Equip	Greens Roller - TruTurf RS48-11 - B69			14,172		
Golf Maint	Trail Ridge	R&R	Equip	Greens Roller - Tru Turf - E22			14,172		
Golf Maint	Grandview	R&R	Equip	Sweeper/Vacuum - T5R Vacuum - C70			13,911		
Golf Ops	Deer Valley	R&R	Equip	Golf Ball Picker - Club Car Carryall with Cage			13,506		
Recreation	Kuentz	R&R	Aquatic Center	Pool Heater - Repair (exchanger)			13,506		
Golf Ops	Pebblebrook	R&R	Equip	Golf Ball Picker - Club Car Carryall w/'Cage			12,881		
Golf Maint	Grandview	R&R	Vehicle	Utility Vehicle - Club Car Carryall - C92			12,752		
Recreation	Landscaping	R&R	Vehicle	Utility Vehicle - Club Car Carryall - LS92			12,752		
Recreation	Beardsley	R&R	Aquatic Center	Scrubber - Auto			12,172		
Recreation	Beardsley	R&R	Aquatic Center	Pool Heater - Repair (exchanger)			12,020		
Recreation	Palm Ridge	R&R	Equip	Summit Hall Drapes & Motors			12,000		
Golf Maint	Trail Ridge	R&R	Equip	Utility Trailer - Pronovost P-508 - E64			11,593		
Recreation	RH Johnson	R&R	Equip	Sound System, Fitness Center- Replace			11,446		
Recreation	Palm Ridge	R&R	HVAC	ARES 10 Ton P2-12			11,255		
Recreation	Palm Ridge	R&R	HVAC	ARES 10 Ton P2-13			11,255		
Recreation	Palm Ridge	R&R	HVAC	ARES 10 Ton P2-14			11,255		
Recreation	Palm Ridge	R&R	HVAC	ARES 10 Ton P2-15			11,255		
Golf Maint	Pebblebrook	R&R	Equip	Sprayer Turf - 200 Gallon - A73			11,255		
Golf Ops	Grandview	R&R	Equip	Solo Rider Golf Cart A33			11,071		
Golf Ops	Pebblebrook	R&R	Equip	Refrigerator - Turbo Air (RF-PB1)			11,069		

Full Project / Equipment Listing

Division	Location	Funding Source	Category	Project Description	Budget FY 2019-20	Estimated FY 2020-21	Estimated FY 2021-22	Estimated FY 2022-23	Estimated FY 2023-24
Golf Ops	Grandview	R&R	Vehicle	Utility Vehicle - Club Car Carryall - C5			10,701		
Recreation	Palm Ridge	R&R	Equip	Readyspace R3 - Replace			10,438		
Golf Maint	Deer Valley	R&R	Equip	Fairway Aerator - Ryan Renovaire - F69			9,274		
Recreation	Landscaping	R&R	Equip	Blower - Toro Proforce - LS47			9,274		
Recreation	Palm Ridge	R&R	Aquatic Center	Spa Heater - PR-S-SPA			9,274		
Recreation	Palm Ridge	R&R	Aquatic Center	Pool Heater - PR-WP			9,274		
Golf Ops	Pebblebrook	R&R	Equip	Freezer - Turbo Air M3 Double Door (FZ-PB1)			9,026		
Golf Ops	Pebblebrook	R&R	HVAC	CARRIER 7.5 Ton PB1-1			8,742		
Golf Ops	Pebblebrook	R&R	HVAC	CARRIER 7.5 Ton PB1-2			8,742		
Golf Ops	Pebblebrook	R&R	HVAC	CARRIER 7.5 Ton PB1-3			8,742		
Golf Maint	Stardust	R&R	Irrigation/Lakes	Cirrus Central Control (SD)			8,441		
Recreation	Kuentz	R&R	Equip	Arts & Crafts Sound System - Replace			8,131		
Recreation	Library	R&R	Roofs	Roof - Flat - Restore - Library Tower			7,770		
Admin	General	R&R	Info Tech Eq	Training Server			6,956		
Golf Ops	Desert Trails	R&R	Equip	Golf Ball Dispenser			6,743		
Recreation	RH Johnson	R&R	HVAC	CARRIER 4 Ton J14-1			6,376		
Sports Pavilion	Sports Pavilion	R&R	Equip	Shuffleboard Mats (5)			6,000		
Recreation	Kuentz	R&R	HVAC	YORK 3.5 Ton K4-6			5,796		
Recreation	Landscaping	R&R	Vehicle	Utility Trailer - Nuway - LS27			5,796		
Recreation	Landscaping	R&R	Vehicle	Utility Trailer - Nuway - LS28			5,796		
Golf Maint	Echo Mesa	R&R	Irrigation/Lakes	Irrigation System - Refurbish				1,738,911	
Recreation	Palm Ridge	R&R	Asphalt	Parking Lots - Mill & Resurface				621,236	
Recreation	RH Johnson	New	Project	Lawn Bowling- Concrete Walkway replacement				550,000	
Golf Maint	Pebblebrook	R&R	Wells	Well - Replace				434,728	
Golf Maint	Gen Golf	R&R	Maint	Greens - Rebuild (Allowance)				313,439	
Recreation	RH Johnson	R&R	Roofs	Roof - Flat - Restore - Arts & Crafts				155,320	
Golf Maint	Grandview	R&R	Irrigation/Lakes	Lakes - Shoreline Repairs #13 (Island)				144,480	
Golf Maint	Trail Ridge	R&R	Wells	Well - Inspection/Rehab				143,286	
Golf Ops	Grandview	R&R	Asphalt	Pro Shop Parking Lot - Mill & Resurface				121,271	
Golf Maint	Trail Ridge	R&R	Equip	Mower Fairway - Toro RM 7000 - E41				100,300	
Golf Maint	Pebblebrook	R&R	Equip	Mower Rough - Toro GM 5900 - A39				86,946	
Golf Maint	Desert Trails	R&R	Equip	Mower Fairway - Toro RM 5610 - G34				76,419	
Recreation	RH Johnson	R&R	Project	Lawn Bowling- Sewer Line replacement				75,000	
Recreation	Palm Ridge	R&R	Equip	Strength Equip. (Various Pieces)				61,636	
Recreation	Palm Ridge	R&R	Flooring	Flooring, Walking Track - Resurface				59,703	
Golf Maint	Deer Valley	R&R	Irrigation/Lakes	Lake Shoreline - Repair (Allowance) PH2				57,964	
Recreation	Beardsley	R&R	Flooring	Flooring, Fitness Center Rubber - Replace				57,678	
Golf Maint	Echo Mesa	R&R	Irrigation/Lakes	Irrigation Pumps - Rebuild				53,732	
Golf Maint	Echo Mesa	R&R	Equip	Mower - Rough - Toro GM 4300D - D34				51,344	
Golf Maint	Grandview	R&R	Irrigation/Lakes	Lakes - Shoreline Repairs #13				49,255	
Golf Maint	Deer Valley	R&R	Equip	Mower Rough - Toro GM 3500 - F34				41,792	
Golf Maint	Echo Mesa	R&R	Equip	Mower - Toro GM 3145Q - D37				41,792	
Golf Maint	Grandview	R&R	Equip	Mower Greens - Toro GM 3150Q - C30				41,792	
Golf Maint	Stardust	R&R	Equip	Mower - Tee Collar Toro GM 3150Q - B32				41,792	
Sports Pavilion	Sports Pavilion	R&R	Equip	Masking Units/Graphics - Update				40,901	
Golf Maint	Desert Trails	R&R	Equip	Mower Bank - Toro RM 3100 - G35				40,001	
Golf Maint	Grandview	R&R	Equip	Mower Fairway - Toro RM 3100 - C33				40,001	
Golf Maint	Trail Ridge	R&R	Equip	Mower Bank - Toro RM 3100 - E38				40,001	
Recreation	RH Johnson	R&R	Aquatic Center	Pool Umbrella(s)				39,995	

Full Project / Equipment Listing

Division	Location	Funding Source	Category	Project Description	Budget FY 2019-20	Estimated FY 2020-21	Estimated FY 2021-22	Estimated FY 2022-23	Estimated FY 2023-24
Sports Pavilion	Sports Pavilion	R&R	Equip	Kustodian Walker ZTR (24V) 115V				39,390	
Golf Ops	Grandview	R&R	Project	Patio - Resurface				35,822	
Recreation	Palm Ridge	R&R	Equip	Video Projector System - Replace				31,027	
Golf Ops	Pebblebrook	R&R	Roofs	Roof - Flat - Restore - Pro shop				29,263	
Golf Maint	Deer Valley	R&R	Vehicle	Utility Vehicle - Toro Workman HDX - F12				28,657	
Golf Maint	Desert Trails	R&R	Vehicle	Utility Vehicle - Toro Workman HDX G11				28,657	
Golf Maint	Echo Mesa	R&R	Vehicle	Utility Vehicle -Toro Workman HDX - D14				28,657	
Golf Maint	Stardust	R&R	Vehicle	Utility Vehicle -Toro Workman HDX - B11				28,657	
Golf Maint	Pebblebrook	R&R	Vehicle	Utility Vehicle -Toro Workman HDX - A13				27,823	
Golf Maint	Stardust	R&R	Roofs	Roof - Flat - Restore - Maintenance yard				27,012	
Golf Maint	Deer Valley	R&R	Roofs	Roof - Flat - Restore - Maintenance yard				24,761	
Golf Ops	Desert Trails	R&R	Roofs	Roof - Flat - Restore - Pro shop				24,761	
Recreation	RH Johnson	R&R	Flooring	Flooring, Administration - Replace				23,535	
Golf Maint	Deer Valley	R&R	Equip	Bunker Rake - Super Star X-Treme - F14				22,687	
Golf Maint	Desert Trails	R&R	Equip	Bunker Rake - Super Star X-treme - G13				22,687	
Golf Maint	Pebblebrook	R&R	Equip	Bunker Rake - Super Star X-treme - A12				22,687	
Golf Maint	Desert Trails	R&R	Roofs	Roof - Flat - Restore - Maintenance yard				22,510	
Golf Maint	Echo Mesa	R&R	Roofs	Roof - Flat - Restore - Maintenance yard				22,510	
Golf Ops	Deer Valley	R&R	Roofs	Roof - Flat - Restore - Pro shop				22,510	
Recreation	Palm Ridge	R&R	Equip	Summit Lift Platform - Replace				21,399	
Golf Ops	Grandview	R&R	Roofs	Roof - Flat - Restore - Pro shop				20,259	
Golf Maint	Grandview	R&R	Roofs	Roof - Flat - Restore - Maintenance yard				20,259	
Golf Maint	Pebblebrook	R&R	Roofs	Roof - Flat - Restore - Maintenance yard				20,259	
Recreation	RH Johnson	R&R	Roofs	Roof - Flat - Restore - Men's Club				20,259	
Golf Maint	Gen Golf	R&R	Info Tech Eq	Repeater MTR 2000 with Cabinet				19,331	
Recreation	RH Johnson	R&R	Courts	Bocce Ball - Replace 8 Court Bumpers				19,129	
Recreation	Kuentz	R&R	Roofs	Roof - Flat Roof - Maintenance Building				17,389	
Golf Maint	Deer Valley	R&R	Equip	Sweeper/Vacuum - Toro ProSweep 5200 - F84				14,329	
Golf Maint	Pebblebrook	R&R	Equip	Sweeper/Vacuum - ProSweep 5200 - A82				13,911	
Recreation	RH Johnson	R&R	Equip	Floor Cleaner(s), Social Hall - Replace				13,911	
Golf Maint	Deer Valley	R&R	Vehicle	Utility Vehicle - Club Car Carryall - F01				13,135	
Golf Maint	Deer Valley	R&R	Vehicle	Utility Vehicle - Club Car Carryall - F39				13,135	
Recreation	Landscaping	R&R	Vehicle	Utility Vehicle - Club Car Carryall - LS04				13,135	
Golf Maint	Pebblebrook	R&R	Vehicle	Utility Vehicle - Club car - A100				12,752	
Admin	General	R&R	Vehicle	Utility Trailer - Nuway Box - T-3				11,941	
Golf Maint	Echo Mesa	R&R	Equip	Mower - Bank GR1000 - D36				11,941	
Recreation	Landscaping	R&R	Equip	Walking Greens Mower - Toro GM1000 - LS32				11,941	
Recreation	RH Johnson	R&R	Courts	Bocce Ball - Replace Court Boards				11,764	
Golf Maint	Grandview	R&R	Irrigation/Lakes	Lakes - Shoreline Repairs #8 PH2				11,593	
Recreation	Kuentz	R&R	Equip	Softball Seating - Replace				11,593	
Recreation	Kuentz	R&R	Equip	Softball Sound System - Replace				11,593	
Recreation	Kuentz	R&R	Maint	Theatre Curtains - Replace				11,400	
Recreation	Palm Ridge	R&R	Equip	Cybox Hip Abduction Machine				11,365	
Recreation	Kuentz	R&R	Aquatic Center	Spa Deck - Resurface				11,095	
Recreation	RH Johnson	R&R	Flooring	Flooring, Lecture Hall - Replace				11,050	
Recreation	Palm Ridge	R&R	Flooring	Flooring, Activity Center (Aquatic entry + ?)				10,508	
Golf Ops	Echo Mesa	R&R	Flooring	Patio & Restroom - Resurface				10,368	
Recreation	Beardsley	R&R	HVAC	CARRIER 10 Ton B2-07				10,300	
Golf Ops	Pebblebrook	R&R	Equip	Ice Machine-Self Dispensing - Ice-O-Matic				10,232	

Full Project / Equipment Listing

Division	Location	Funding Source	Category	Project Description	Budget FY 2019-20	Estimated FY 2020-21	Estimated FY 2021-22	Estimated FY 2022-23	Estimated FY 2023-24
Golf Maint	Deer Valley	R&R	Equip	Blower - Toro ProForce - F55				9,552	
Golf Maint	Grandview	R&R	Equip	Blower - Toro ProForce - C50-1				9,552	
Golf Maint	Pebblebrook	R&R	Equip	Blower - Toro Pro-Force - A58				9,552	
Golf Maint	Trail Ridge	R&R	Equip	Blower - Toro Proforce E54-1				9,552	
Recreation	Beardsley	R&R	HVAC	CARRIER 7.5 Ton B1-15				9,274	
Recreation	Beardsley	R&R	HVAC	7.5 Ton B2-08				8,742	
Recreation	Beardsley	R&R	HVAC	7.5 Ton B2-09				8,742	
Recreation	RH Johnson	R&R	Equip	Turbo Air Freezer, Social Hall - Replace				8,570	
Recreation	Palm Ridge	R&R	Flooring	Flooring, Summit Hallway + Lobby - Replace				8,480	
Admin	General	R&R	Info Tech Eq	Terminal Servers				8,463	
Recreation	Beardsley	R&R	HVAC	CARRIER 7.5 Ton B2-04				8,240	
Recreation	Beardsley	R&R	HVAC	CARRIER 7.5 Ton B2-05				8,240	
Recreation	Beardsley	R&R	HVAC	CARRIER 7.5 Ton B2-06				8,240	
Golf Maint	Grandview	R&R	Equip	Mist System				8,122	
Admin	RH Johnson	R&R	Equip	Carpet Cleaner				7,818	
Recreation	Palm Ridge	R&R	Flooring	Flooring, Palo Verde Room-Replace				7,168	
Golf Ops	Desert Trails	R&R	Equip	Freezer - Turbo Air M3 - 4 Door				7,000	
Recreation	Kuentz	R&R	HVAC	YORK 5 Ton K8-1				6,956	
Recreation	RH Johnson	R&R	Equip	Floor Scrubber Machine				6,903	
Recreation	RH Johnson	R&R	Equip	Projector Screen, Social Hall - Replace				6,149	
Recreation	RH Johnson	R&R	HVAC	CARRIER 3.5 Ton M1-1 (Metal Club)				5,970	
Recreation	RH Johnson	R&R	HVAC	CARRIER 3.5 Ton M1-2 (Metal Club)				5,970	
Recreation	RH Johnson	R&R	HVAC	CARRIER 3.5 Ton M1-3 (Metal Club)				5,970	
Recreation	RH Johnson	R&R	HVAC	CARRIER 3.5 Ton M1-4 (Metal Club)				5,970	
Golf Ops	Trail Ridge	R&R	Asphalt	Pro Shop Parking Lot - Mill & Resurface					123,013
Golf Maint	Deer Valley	R&R	Irrigation/Lakes	Lake Surface - Dredge (Allowance)					122,987
Golf Maint	Desert Trails	R&R	Irrigation/Lakes	Lake Surface - Dredge (Allowance)					122,987
Recreation	RH Johnson	R&R	Maint	Walking Track - Resurface					122,950
Golf Maint	Deer Valley	R&R	Equip	Mower Fairway - Toro RM 7000 - F44					103,309
Golf Ops	Deer Valley	R&R	Asphalt	Pro Shop Parking Lot - Mill & Resurface					96,857
Golf Maint	Echo Mesa	R&R	Equip	Mower - Fairway - Toro RM 5610 - D43					78,712
Sports Pavilion	Sports Pavilion	R&R	Flooring	Flooring, Carpet Concourse - Replace					75,763
Recreation	Kuentz	R&R	Equip	Theater Sound System - Upgrade					57,265
Recreation	RH Johnson	R&R	Flooring	Flooring, Bocce Courts - Replace					54,473
Recreation	RH Johnson	R&R	Flooring	Flooring, Ping Pong Room - Replace					48,124
Golf Maint	Deer Valley	R&R	Equip	Mower Greens - Toro GM 3150 - F41					43,046
Golf Maint	Desert Trails	R&R	Equip	Mower Greens - Toro GM 3150 - G45					43,046
Golf Maint	Grandview	R&R	Equip	Mower Greens - Toro GM 3150Q - C40					43,046
Golf Maint	Stardust	R&R	Equip	Mower - Greens - Toro GM 3150Q - B41					43,046
Golf Maint	Trail Ridge	R&R	Equip	Mower Greens - Toro GM 3150Q - E43					43,046
Golf Maint	Pebblebrook	R&R	Equip	Mower Greens - Toro GM 3150Q - A47					41,792
Golf Maint	Deer Valley	R&R	Equip	Mower Bank - Toro RM 3100 - F35					41,201
Golf Maint	Grandview	R&R	Equip	Mower Fairway - Toro RM 3100 - C42					41,201
Recreation	Landscaping	R&R	Equip	Bank Mower - Toro RM 3100 - LS46					41,201
Golf Maint	Trail Ridge	R&R	Equip	Mower Greens - Toro GM 2150Q - E42					40,603
Recreation	Kuentz	R&R	Aquatic Center	Pool Deck - Replace					35,822
Admin	General	R&R	Vehicle	Pick-up Truck - Dodge 1500 - J-1					34,436
Golf Maint	Stardust	R&R	Equip	Tractor - John Deere 5210 - B7					30,747
Recreation	RH Johnson	R&R	Roofs	Metal Shop- Roof- Tile Replace					30,000

Full Project / Equipment Listing

Division	Location	Funding Source	Category	Project Description	Budget FY 2019-20	Estimated FY 2020-21	Estimated FY 2021-22	Estimated FY 2022-23	Estimated FY 2023-24
Golf Maint	Deer Valley	R&R	Vehicle	Utility Vehicle - Toro Workman HDX - F24					29,517
Golf Maint	Desert Trails	R&R	Vehicle	Utility Vehicle - Toro Workman HDX - G23					29,517
Golf Maint	Pebblebrook	R&R	Vehicle	Utility Vehicle -Toro Workman HDX - A25					28,657
Golf Maint	Pebblebrook	R&R	Equip	Greens Aerator - Toro Aerator - A4					27,057
Golf Maint	Trail Ridge	R&R	Roofs	Roof - Flat - Restore - Maintenance yard					25,504
Golf Maint	Grandview	R&R	Irrigation/Lakes	Lake Aeration #6 & #8					24,597
Recreation	RH Johnson	R&R	Courts	Pickelball Courts-Surfacing					23,881
Golf Maint	Echo Mesa	R&R	Equip	Bunker Rake - Sand Pro Super Star - D22					23,368
Golf Maint	Trail Ridge	R&R	Equip	Bunker Rake - Toro 42000F - E21					23,368
Admin	General	R&R	Equip	FY17-Electric Scissor Lift-JLG 2632ES					21,547
Recreation	Kuentz	R&R	Flooring	Flooring, Theater Carpet - Replace (Lobby Inc.)					19,105
Golf Maint	Pebblebrook	R&R	Equip	Greens Roller - Tru-Turf RS48-11E - A48					14,597
Recreation	RH Johnson	R&R	Flooring	Flooring, Silver craft room - Replace					13,709
Golf Maint	Deer Valley	R&R	Vehicle	Utility Vehicle - Club Car Carryall II - 8MC1JP -					13,529
Golf Maint	Desert Trails	R&R	Vehicle	Utility Vehicle - Club Car Carryall - G16					13,529
Golf Maint	Desert Trails	R&R	Vehicle	Utility Vehicle - Toro Workman MDX - G25					13,529
Golf Maint	Echo Mesa	R&R	Vehicle	Utility Vehicle - Club Car Carryall - D16					13,529
Recreation	RH Johnson	R&R	Courts	Tennis Court Recoat (converted Pickleball)					11,941
Recreation	Beardsley	R&R	Aquatic Center	Autoscrubber 28"(pool deck)					11,363
Recreation	RH Johnson	R&R	Roofs	Roof - Flat - Restore - Lawn Bowling					9,552
Golf Ops	Desert Trails	R&R	Equip	PA Cart					8,609
Sports Pavilion	Sports Pavilion	R&R	Flooring	Flooring, Memo's - Replace					8,358
Golf Ops	Deer Valley	R&R	Equip	Freezer - Turbo Air					7,652
Golf Maint	Echo Mesa	R&R	Irrigation/Lakes	Lake Aeration (2015) (EM)					7,379
Recreation	Kuentz	R&R	Aquatic Center	Chemical Controller - Replace					7,353
Recreation	Beardsley	R&R	Flooring	Flooring, End of Pool Carpet - Replace					7,284
Golf Ops	Deer Valley	R&R	Equip	Refrigerator - Turbo Air (RF-DV1)					7,038
Recreation	Kuentz	R&R	HVAC	FUGITSU 3 Ton K1-11					6,149
Total					7,482,231	7,784,848	4,883,668	6,444,801	2,009,888

Recreation Centers of Sun City West, Inc.

FY2019-20 Budget

Full-Time Equivalent Staffing Levels

	Actual FY2016-17	Actual FY2017-18	Budget FY2018-19	Actual YTD FY2018-19	Budget FY2019-20	Variance to FY19	Comments
Golf Maintenance	98.40	97.72	100.66	96.71	100.11	3.40	Current year actual low due to open positions
Golf Operations	46.59	47.01	46.51	43.95	45.10	1.15	
Total Golf	144.99	144.73	147.17	140.66	145.21	4.55	
Administration	39.62	44.69	40.87	45.77	47.52	1.75	CC&R Adds
Recreation	106.54	104.12	109.32	105.76	107.27	1.51	
Sports Pavilion	14.07	14.91	14.38	15.93	15.75	(0.18)	
Total FTE's	305.22	308.45	311.74	308.12	315.75	7.63	

Recreation Centers of Sun City West, Inc.

Membership Dues & Fees - Effective July 1, 2019 To June 30, 2020

Rates subject to change by Governing Board

DUES & FEE DESCRIPTION	Current Dues & Fees	Fees Increased	
		Effective July 1, 2019	% Inc
Owner Member Dues *	\$ 465.00	\$ 480.00	3.23%
Associate Member Fees *	465.00	480.00	3.23%
Landlord Additional Card *	465.00	480.00	3.23%
Tenant Activity card 1 Month *	80.00	83.00	3.75%
Tenant Activity card 2 Months *	160.00	166.00	3.75%
Tenant Activity card 3 Months *	240.00	249.00	3.75%
Tenant Activity card 4 Months *	320.00	332.00	3.75%
Tenant Activity card 5 Months *	400.00	415.00	3.75%
Tenant Activity card 6 Months *	465.00	480.00	3.23%
Tenant Activity card 7 Months *	465.00	480.00	3.23%
Tenant Activity card 8 Months *	465.00	480.00	3.23%
Tenant Activity card 9 Months *	465.00	480.00	3.23%
Tenant Activity card 10 Months *	465.00	480.00	3.23%
Tenant Activity card 11 Months *	465.00	480.00	3.23%
Tenant Activity card Annual *	465.00	480.00	3.23%
Guest Card Fee daily fee ** under 18 yrs old	3.50	3.50	0.00%
Guest Card Fee daily fee ** Adult		5.00	100.00%
Card Reprint Fee ***	10.00	10.00	0.00%
Refund Processing Fee - Dues, Fees, Golf Cards	27.00	27.00	0.00%
Refund Processing Fee - All Other	10.00	10.00	0.00%
Lien Filing Fee	75.00	75.00	0.00%
Lien Release Fee	75.00	75.00	0.00%
Seller Resale Disclosure Fee	125.00	125.00	0.00%
New Owner Resale Transfer Fee	250.00	250.00	0.00%
New Owner Asset Preservation Fee	3,500.00	3,500.00	0.00%
New Club Application Fee	200.00	200.00	

* Per person

** Per person per visit

*** \$10 per card for the first two cards reprinted, and \$25 per card thereafter

Recreation Centers of Sun City West, Inc.
GOLF FEES EFFECTIVE JULY 1, 2019 TO JUNE 30, 2020
RATES SUBJECT TO CHANGE BY THE GOVERNING BOARD

No Fee Changes from Current Year

Round Type	July-September		October		November-April		May		June	
Resident	Regulation	Executive	Regulation	Executive	Regulation	Executive	Regulation	Executive	Regulation	Executive
18 Hole	\$ 21.00	\$ 17.00	\$ 30.00	\$ 26.00	\$ 36.00	\$ 32.00	\$ 30.00	\$ 26.00	\$ 21.00	\$ 17.00
9 Hole	\$ 14.00	\$ 10.00	\$ 20.00	\$ 16.00	\$ 22.00	\$ 18.00	\$ 20.00	\$ 16.00	\$ 14.00	\$ 10.00
* Twilight	\$ 14.00	\$ 10.00	\$ 20.00	\$ 16.00	\$ 22.00	\$ 18.00	\$ 20.00	\$ 16.00	\$ 14.00	\$ 10.00
** Super Twilight	\$ 12.00	\$ 8.00	\$ 14.00	\$ 11.00	\$ 15.00	\$ 12.00	\$ 14.00	\$ 11.00	\$ 12.00	\$ 8.00
Kachina										
18 Hole	\$ 11.00	\$ 9.00	\$ 15.00	\$ 13.00	\$ 18.00	\$ 16.00	\$ 15.00	\$ 13.00	\$ 11.00	\$ 9.00
9 Hole	\$ 7.00	\$ 5.00	\$ 10.00	\$ 8.00	\$ 11.00	\$ 9.00	\$ 10.00	\$ 8.00	\$ 7.00	\$ 5.00
* Twilight	\$ 7.00	\$ 5.00	\$ 10.00	\$ 8.00	\$ 11.00	\$ 9.00	\$ 10.00	\$ 8.00	\$ 7.00	\$ 5.00
** Super Twilight	\$ 6.00	\$ 4.00	\$ 7.00	\$ 5.00	\$ 8.00	\$ 6.00	\$ 7.00	\$ 5.00	\$ 6.00	\$ 4.00
Coyote										
18 Hole	\$ 16.00	\$ 13.00	\$ 23.00	\$ 20.00	\$ 27.00	\$ 24.00	\$ 23.00	\$ 20.00	\$ 16.00	\$ 13.00
9 Hole	\$ 11.00	\$ 8.00	\$ 15.00	\$ 12.00	\$ 17.00	\$ 14.00	\$ 15.00	\$ 12.00	\$ 11.00	\$ 8.00
* Twilight	\$ 11.00	\$ 8.00	\$ 15.00	\$ 12.00	\$ 17.00	\$ 14.00	\$ 15.00	\$ 12.00	\$ 11.00	\$ 8.00
** Super Twilight	\$ 9.00	\$ 6.00	\$ 11.00	\$ 8.00	\$ 12.00	\$ 9.00	\$ 11.00	\$ 8.00	\$ 9.00	\$ 6.00
Family Guest Pass										
18 Hole	\$ 30.00	\$ 25.00	\$ 41.00	\$ 36.00	\$ 50.00	\$ 45.00	\$ 41.00	\$ 36.00	\$ 30.00	\$ 25.00
Guest/Public Play										
18 Hole	\$ 30.00	\$ 25.00	\$ 41.00	\$ 36.00	\$ 50.00	\$ 45.00	\$ 41.00	\$ 36.00	\$ 30.00	\$ 25.00
9 Hole	\$ 21.00	\$ 15.00	\$ 28.00	\$ 23.00	\$ 32.00	\$ 27.00	\$ 28.00	\$ 23.00	\$ 21.00	\$ 15.00
* Twilight	\$ 21.00	\$ 15.00	\$ 28.00	\$ 23.00	\$ 32.00	\$ 27.00	\$ 28.00	\$ 23.00	\$ 21.00	\$ 15.00
** Super Twilight	\$ 15.00	\$ 11.00	\$ 20.00	\$ 15.00	\$ 22.00	\$ 18.00	\$ 20.00	\$ 15.00	\$ 15.00	\$ 11.00
Public Frequent Play										
18 Hole	\$ 16.00	\$ 13.00	\$ 23.00	\$ 20.00	\$ 27.00	\$ 24.00	\$ 23.00	\$ 20.00	\$ 16.00	\$ 13.00
9 Hole	\$ 11.00	\$ 8.00	\$ 15.00	\$ 12.00	\$ 17.00	\$ 14.00	\$ 15.00	\$ 12.00	\$ 11.00	\$ 8.00
* Twilight	\$ 11.00	\$ 8.00	\$ 15.00	\$ 12.00	\$ 17.00	\$ 14.00	\$ 15.00	\$ 12.00	\$ 11.00	\$ 8.00
** Super Twilight	\$ 9.00	\$ 6.00	\$ 11.00	\$ 8.00	\$ 12.00	\$ 9.00	\$ 11.00	\$ 8.00	\$ 9.00	\$ 6.00

	<u>Start Times</u>	<u>Start Times</u>	<u>Start Times</u>	<u>Start Times</u>	<u>Start Times</u>
Peak Times	6:00 AM July & August 6:30 AM Sept	7:00 AM	7:30 AM Nov - Feb/ 7:00 AM March/6:30 AM April	6:00 AM	6:00 AM
* Twilight	11:00 AM	12:00 Noon	1:30 PM	11:00 AM	11:00 AM
** Super Twilight	2:30 PM	2:00 PM	3:00 PM	2:30 PM	2:30 PM

Unlimited Annual Golf Card	\$3,125.00	18 Hole Golf Cart Rental - Per Person	\$12.00
Kachina Card	\$895.00	9 Hole Golf Cart Rental - Per Person	\$6.00
<i>Deduct \$100 when Unlimited or Kachina cards are purchased within year in the same household</i>			
Coyote Card	\$325.00	(Includes Twilight & Super Twilight)	
Public Frequent Play Card	\$1,400.00	Golf Club Rental	\$15.00
Twilight Card	\$1,200.00	Pull Cart Rental	\$3.00
		Range Balls	\$2.00

Recreation Centers of Sun City West, Inc.

FY 2019-20 Bowling Fees

Bowling Fee Schedule Subject To Change During Year By The Governing Board

Fees Increased

Fee Description	Current Fees for FY18-19	Effective FY19-20	Amt Changed
Open Play - Per Line Fee			
Resident Open Bowling	\$ 2.50	\$ 2.65	\$0.15
Resident Open Bowling - After 8:00 pm NO LONGER OFFERED	2.00	-	(\$2.00)
Guest and Non-Resident Open Bowling	3.00	3.20	\$0.20
Guest and Non-Resident - After 8:00 pm NO LONGER OFFERED	2.40	-	(\$2.40)
Bowler Incentive Program:			
Discount Rates per line are for open play by league bowlers			
Bowler must be enrolled and active in league(s) for discount			
Discounts for Fall leagues will expire on April 30th.			
Discounts for summer leagues expire on August 30th.			
Bowling in 1 League - discount per line	0.20	0.15	(\$0.05)
Bowling in 2 Leagues - discount per line	0.25	0.20	(\$0.05)
Bowling in 3 Leagues - discount per line NO LONGER OFFERED	0.35	-	(\$0.35)
League Fees			
CNP controlled neighborhood annual fee for September 1st to August 31st	20.00	25.00	\$5.00
CNP controlled neighborhood annual fee for January 1st to April 30th (CNP names change pending Board policy approval)	10.00	12.00	\$2.00
Other Pricing			
Charter Club Special - minimum of 10 club members - 3 games	5.75	6.00	\$0.25
League play - 3 games	7.40	7.70	\$0.30
Summer League Play - 3 Games	6.35	6.70	\$0.35
Resident Annual Locker Rental	20.00	20.00	\$0.00
Non-Resident Annual locker Rental		25.00	\$25.00
Shoe Rental - Resident	1.50	1.50	\$0.00
Shoe Rental - Non-Resident	1.50	1.50	\$0.00

Recreation Centers of Sun City West, Inc.

Summary Revenues Over / (Under) Expenses - FY2019-20 Budget

	Actual FY2016-17	Actual FY2017-18	Budget FY18-19	Projected FY18-19	Budget FY19-20	Projected Dues				Comments
						Estimated FY20-21	Estimated FY21-22	Estimated FY22-23	Estimated FY23-24	
						\$ 495.00 3.1%	\$ 510.00 3.0%	\$ 525.00 2.9%	\$ 540.00 2.9%	
All Divisions										
Revenue										
Membership	13,142,639	13,669,716	13,972,717	13,970,630	14,545,916	14,973,714	15,401,815	15,830,107	16,258,593	Estimated Dues increases above
Recreation	123,196	110,992	117,666	139,759	140,577	140,577	140,577	140,577	140,577	FY21-24 - Flat
Golf Fees	7,341,218	7,507,551	7,865,243	7,472,780	7,795,604	7,871,918	7,949,180	8,027,404	8,106,602	FY21-24 - 1%/yr on Rate / Volume
Bowling	574,484	607,172	589,228	624,464	625,622	631,878	638,197	644,579	651,025	FY21-24 - 1%/yr on Rate / Volume
Ancillary Revenues	782,569	763,036	758,801	790,316	813,488	821,271	829,131	837,070	845,088	FY21-24 - 1%/yr on Rate / Volume
Special Events	223,927	221,864	212,000	283,040	283,282	283,282	283,282	283,282	283,282	FY21-24 - Flat
Merchandise Sales	225,264	239,451	246,243	265,425	265,560	268,215	270,897	273,606	276,342	FY21-24 - 1%/yr on Rate / Volume
Food & Beverage	219,221	259,993	275,554	277,039	290,410	293,314	296,247	299,209	302,200	FY21-24 - 1%/yr on Rate / Volume
Interest Income	12,455	7,208	10,000	514	600	600	600	600	600	FY21-24 - Flat
Other Income (Loss)	26,814	898	-	6,616	2,000	2,000	2,000	2,000	2,000	FY21-24 - Flat
Total Revenues	22,671,789	23,387,881	24,047,452	23,830,582	24,763,058	25,286,769	25,811,926	26,338,434	26,866,309	
Expenses										
Salaries	10,047,052	10,785,109	11,118,296	11,281,598	11,751,857	12,041,780	12,338,912	12,643,433	12,955,526	FY21-24 - 2.5%/yr
Payroll Taxes & Employee Benefits	2,484,481	2,610,767	2,726,155	2,717,941	2,852,631	2,900,348	2,949,002	2,998,612	3,049,201	FY21-24 - 1.7%/yr
Salaries, Wages & Benefits	12,531,532	13,395,876	13,844,451	13,999,539	14,604,488	14,942,128	15,287,914	15,642,045	16,004,727	
Operating Expenses	270,366	280,527	459,233	386,636	443,727	447,573	451,460	455,390	459,364	FY21-24 - 1%/yr
Equipment	397,001	391,173	545,923	408,665	440,475	444,880	449,329	453,822	458,360	FY21-24 - 1%/yr
Utilities	2,454,506	2,640,218	2,724,529	2,526,377	2,633,107	2,671,311	2,710,075	2,749,406	2,789,315	FY21-24 - 1.5%/yr
Repairs & Maintenance	1,365,010	1,508,714	1,604,205	1,659,839	1,618,185	1,636,380	1,654,780	1,673,392	1,692,217	FY21-24 - 1.1%/yr
Interest & Financial Expense	353,547	339,509	364,675	378,802	373,450	377,993	382,593	387,250	391,966	FY21-24 - 1.2%/yr
Legal & Professional	163,148	229,523	253,570	220,101	230,390	232,694	235,021	237,371	239,745	FY21-24 - 1%/yr
Taxes, Licenses, & Insurance	501,819	572,170	568,927	596,835	611,541	624,972	638,709	652,761	667,134	FY21-24 - 2.2%/yr
Supplies & Services	593,112	641,806	616,650	649,271	651,295	657,808	664,385	671,028	677,739	FY21-24 - 1%/yr
Landscape Maintenance	1,354,404	1,278,489	1,306,100	1,376,024	1,409,273	1,424,257	1,439,403	1,454,716	1,470,195	FY21-24 - 1.1%/yr
Employee Related Expenses	170,714	165,293	261,704	258,407	198,366	200,350	202,354	204,376	206,420	FY21-24 - 1%/yr
Total Operating Expenses	20,155,159	21,443,297	22,549,967	22,460,496	23,214,297	23,660,346	24,116,023	24,581,557	25,057,182	
Operating Cash Flow Inflow/(Outflow)	2,516,630	1,944,584	1,497,485	1,370,086	1,548,761	1,626,423	1,695,903	1,756,877	1,809,127	
Capital Related										
Asset Preservation & Facility Invest Fees	4,358,396	4,451,000	4,287,500	4,196,500	4,382,000	4,382,000	4,382,000	4,382,000	4,382,000	FY21-24 - Flat
Investment Income-Restricted	940,340	802,263	710,000	1,211,211	540,000	553,500	567,338	581,521	596,059	FY21-24 - 2.5%/yr
Club/Restricted Project Funding	521,307	-	135,000	436,689	100,000	-	-	-	-	
Gain / (Loss) on Asset Disposal	20,850	(98,301)	-	(286,845)	(168,756)	-	-	-	-	
Depreciation Expense	(3,485,970)	(3,654,196)	(3,535,108)	(3,697,757)	(4,256,320)	(4,277,602)	(4,298,990)	(4,320,485)	(4,342,087)	
Total Capital Related	2,354,923	1,500,767	1,597,392	1,859,798	596,923	657,898	650,348	643,036	635,972	
Excess Of Rev Over (Under) Exp	4,871,553	3,445,350	3,094,877	3,229,885	2,145,684	2,284,321	2,346,251	2,399,913	2,445,099	

Recreation Centers of Sun City West, Inc.

Reserve Funds-5 Year Estimated (Cash Flows)

	\$	465	\$	480	\$	495	\$	510	\$	525	\$	540
				3.23%		3.13%		3.03%		2.94%		2.86%
	Actual	Projected	Budget	Estimated	Estimated	Estimated	Estimated	Estimated	Estimated	Estimated	Estimated	Estimated
	FY2017-18	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	FY2023-24	FY2024-25	FY2025-26	FY2026-27	FY2027-28	FY2028-29
Beginning Reserve Fund Balance	21,922,914	24,010,814	25,256,811	24,345,341	21,667,417	22,173,989	21,499,586					
Cash Inflows												
Operating Cash Flow	1,944,584	1,370,086	1,548,761	1,626,423	1,695,903	1,756,877	1,809,127					
Club Funded Projects-Revenue	-	436,689	100,000	-	-	-	-					
Restricted Investment Earnings	802,263	720,324	540,000	553,500	567,338	581,521	596,059					
Asset Preservation Fees	4,451,000	4,196,500	4,382,000	4,382,000	4,382,000	4,382,000	4,382,000					
Encumbrances (increase) / decrease	956,892	1,000,000										
Total Cash Inflows	8,154,739	7,723,600	6,570,761	6,561,923	6,645,241	6,720,398	6,787,186					
Cash Outflows												
Capital Expenditures-New Capital Funded	(1,646,736)	(2,220,200)	(3,349,612)	(1,500,000)	(1,500,000)	(1,500,000)	(1,500,000)					
Capital Expenditures-Club Funded	-	(436,689)	(100,000)	-	-	-	-					
Capital Expenditures-R&R Capital Funded	(4,420,103)	(3,820,713)	(4,032,619)	(7,739,848)	(4,638,668)	(5,894,801)	(2,009,888)					
Total Cash Outflows	(6,066,839)	(6,477,602)	(7,482,231)	(9,239,848)	(6,138,668)	(7,394,801)	(3,509,888)					
Ending Reserve Fund Balance	24,010,814	25,256,811	24,345,341	21,667,417	22,173,989	21,499,586	24,776,884					
Reserve Study--Fully Funded R&R Balances	34,304,456	34,348,183	34,950,058	35,798,378	34,759,148	35,936,831	37,439,581					
Repair & Replacement Percentage % Funded	63.5%	63.8%	65.4%	56.3%	59.5%	55.7%	62.2%					