

Recreation Centers of Sun City West, Inc. Summary of Revenues & Expenses December 31, 2021

		Year-to-Date						
Actual Budget Variance Variance (Unfavorable) P/Y Act Favorable / (Unfavorable) Favorable / (Unfavorable)	Actual	Budget	Variance Favorable / (Unfavorable)	P/Y Act	Variance Favorable / (Unfavorable)			
Operating Revenues								
1,272,994 1,263,905 9,089 1,215,603 57,391 Membership	7,522,501	7,496,499	26,002	7,223,754	298,747			
6,824 17,175 (10,351) 2,723 4,101 Recreation	50,528	59,575	(9,047)	7,178	43,350			
875,005 760,183 114,822 894,522 (19,517) Golf Fees	3,230,936	2,831,285	399,651	3,120,759	110,177			
67,746 37,900 29,846 38,171 29,575 Sports Pavilion	340,254	209,203	131,051	197,253	143,001			
2,213 12,470 (10,257) (1,695) 3,908 Special Events	39,769	49,550	(9,781)	(11,339)	51,108			
93,746 79,428 14,318 93,907 (161) Ancillary Revenue	440,470	338,146	102,324	388,119	52,351			
24,404 24,405 (1) 11,039 13,365 Merchandise Sales (net)	57,725	86,871	(29,146)	40,005	17,720			
33,483 19,749 13,734 10,321 23,162 Food and Beverage (net)	169,611	86,330	83,281	42,347	127,264			
1,204 90 1,114 0 1,204 Interest Income - Operating	1,824	180	1,644	0	1,824			
1,440 620 820 507 933 Other Income	4,424	1,990	2,434	(24,685)	29,109			
2,379,059 2,215,925 163,134 2,265,098 113,961 Operating Revenues Total	11,858,042	11,159,629	698,413	10,983,391	874,651			
Operating Expenses								
1,255,882 1,265,927 10,045 1,177,876 (78,006) Wages And Benefits	7,288,828	7,636,342	347,514	7,104,057	(184,771			
183,049 164,699 (18,350) 166,027 (17,022) Utilities	1,238,458	1,371,823	133,365	1,257,511	19,053			
73,906 72,150 (1,756) 70,666 (3,240) Repair and Maintenance	784,717	735,900	(48,817)	757,864	(26,853			
68,383 33,385 (34,998) 53,955 (14,428) Landscape Maintenance	1,435,989	1,134,850	(301,139)	1,052,604	(383,385			
45,031 34,608 (10,423) 27,287 (17,744) Supplies and Services	285,419	259,065	(26,354)	230,841	(54,578			
11,045 11,300 255 9,946 (1,099) Equipment	50,127	104,150	54,023	92,575	42,448			
74,879 60,240 (14,639) 60,682 (14,197) Taxes and Insurance	360,331	350,040	(10,291)	311,326	(49,005			
44,754 38,210 (6,544) 43,325 (1,429) Interest & Financial Expense	210,204	170,925	(39,279)	186,147	(24,057			
54,546 42,288 (12,258) 42,812 (11,734) Operating Expenses	239,715	225,018	(14,697)	210,551	(29,164			
12,492 29,369 16,877 6,565 (5,927) Legal and Professional	116,828	223,524	106,696	84,444	(32,384			
15,473 23,326 7,853 8,778 (6,695) Employee Related Expenses	66,267	85,221	18,954	85,047	18,780			
1,839,440 1,775,502 (63,938) 1,667,919 (171,521) Operating Expenses Total	12,076,883	12,296,858	219,975	11,372,967	(703,916			
539,619 440,423 99,196 597,179 (57,560) Operating Cash Inflow/(Outflow)	(218,841)	(1,137,229)	918,388	(389,576)	170,735			
Capital Related								
120,793 48,833 71,960 323,576 (202,783) Investment Income - Reserves	273,833	224,998	48,835	520,045	(246,212			
(5,000) (5,000) 0 0 (5,000) Investment Fees	(42,441)	(30,000)	(12,441)	(15,081)	(27,360			
0 0 0 0 0 0 Investment - Realized Gain (Loss)	1,309,406	(00,000)	1,309,406	3,076,066	(1,766,660			
(62,319) 0 (62,319) (122,587) 60,268 Investment - Unrealized Gain (Loss)		0	(1,476,837)	(1,454,298)	(1,700,000) (22,539			
466,200 362,600 103,600 413,000 53,200 Asset Preservation Fee	2,625,750	2,046,100	579,650	2,327,500	298,250			
0 0 0 3,875 (3,875) Gain/(Loss) on Asset Disposal	(93,834)	(25,576)	(68,258)	27,575	(121,409			
(349,879) (359,443) 9,564 (349,665) (214) Depreciation Expense	(2,087,263)	(2,066,780)	(20,483)	(1,903,294)	(121,403			
169,795 46,990 122,805 268,199 (98,404) Capital Related Total	508,614	148,742	359,872	2,578,513	(2,069,899			
	s 289,773	(988,487)	1,278,260	2,188,937	(1,899,164			
709,414 487,413 222,001 865,378 (155,964) Revenues Over/(Under) Expenses								

Recreation Centers of Sun City West, Inc. Financial Statement Notes December 31, 2021

EXCESS OF REVENUES OVER/(UNDER) EXPENSES - December was favorable to Budget by \$222K and unfavorable to Prior Year (hereinafter PY) by \$156K. Year to date (hereinafter YTD) was favorable to budget by \$1,278K and unfavorable to prior year by \$1,899K.

NET OPERATING CASH INFLOW/(OUTFLOW) - December was favorable to Budget by \$99K and unfavorable to PY by \$58K. YTD was favorable to Budget by \$918K and favorable to PY by \$171K.

OPERATING REVENUES - December revenues were favorable to Budget by \$163K and favorable to PY by \$114K. YTD was favorable to Budget by \$698K and favorable to PY by \$875K.

Membership - December revenues were favorable to the Budget by \$9K and favorable to PY by \$57K. YTD was favorable to Budget by \$26K and favorable to PY by \$299K.

Golf Fees - December revenues were favorable to Budget by \$115K and unfavorable to PY by \$20K. YTD was favorable to Budget by \$400K and to PY by \$110K. December rounds were favorable to Budget by 4,337 (+18%) and unfavorable to PY by 1,801 (-6%). YTD was favorable to Budget by 18,774 and unfavorable to PY by 2,597.

Sports Pavilion - December revenues were favorable to Budget by \$30K and favorable to PY by \$30K. YTD favorable to Budget by \$131K and favorable to PY by \$143K. Sports Pavilion was negatively impacted in PY due to COVID social distancing measures.

Food & Beverage - Favorable increases due to positive response to Lizard Acres Pub.

EXPENSES - December Operating Expenses were unfavorable to budget by \$64K and unfavorable to PY by \$171K. YTD was favorable to Budget by \$220K and unfavorable to PY by \$704K.

Wages & Benefits - December expenses were favorable to Budget by \$10K and unfavorable to PY by \$78K. YTD favorable to Budget by \$347K and unfavorable to PY by \$185K.

Utilities - December expenses were unfavorable to Budget by \$18K and unfavorable to PY by \$17K. YTD favorable to Budget by \$133K and favorable to PY by \$19K.

Repairs & Maintenance - December expenses were unfavorable to Budget by \$2K and unfavorable to PY by \$3K. YTD is unfavorable to Budget by \$49K and unfavorable to PY by \$27K.

Landscape Maintenance - December expenses were unfavorable to Budget by \$35K and unfavorable to PY by \$14K. YTD is unfavorable to Budget by \$301K and unfavorable to PY by \$383K. Due to Seed for Golf Courses and common areas. Facts and findings presented and approved by the Board.

CAPITAL RELATED REVENUES & EXPENSES - December was favorable to Budget by \$122K and unfavorable to PY by \$98K. YTD is favorable to Budget by \$360K and unfavorable to PY by \$2,070K.

Investment Gains and Losses - Due to the unpredictable nature of the market, we do not assign a Budget to this line item. For the month of December there were \$62K in realized/unrealized losses, compared to loss of \$123K in PY. YTD total losses are \$167K as compared to \$1,622K loss in PY.

APF Fees - December APF fees were favorable to Budget by \$104K and favorable to PY by \$53K. YTD is favorable to Budget by \$580K and favorable to PY by \$298K.

Balance Sheets for month ending December, 2021 and June 30, 2021

	December 2021	June 2021
ASSETS		
Current Assets		• • • • • • • • • • • • • • • • • •
Cash and Cash Equivalents	. , ,	\$ 12,067,821
Accounts Receivable (net)	145,094	204,677
Notes Receivable	685,854	726,923
Inventories Bransid and Other Assets	232,842 197,644	183,209 439,680
Prepaid and Other Assets Total Current Assets	10,476,512	13,622,310
Board Reserve Funds	30,848,179	28,766,992
Fixed Assets		
Land & Building	105,590,623	104,770,462
Furniture, Fixtures & Equipment	22,671,940	22,231,095
Vehicles	2,142,749	1,947,956
Fixed Assets	130,405,312	128,949,513
Accumulated Depreciation	(83,073,312)	(81,378,227)
Fixed Assets-Net Book Value	47,332,000	47,571,286
Construction In Progress	1,055,254	614,061
Total Fixed Assets	48,387,254	48,185,347
Total Assets	89,711,945	90,574,647
LIABILITIES AND EQ	UITY	
Liabilities		
Accounts Payable-Trade & Other	586,356	\$ 745,350
Payroll Related Liabilities	990,803	1,433,646
Association Events & Other Program Payables	361,777	196,660
Charter Clubs Payables	63,781	54,543
Notes Payable		-
Deferred Membership Dues/Fees & Golf Revenues	37,288,579	38,013,572
Total Liabilities	39,291,296	40,443,771
<u>Members' Equity</u>		
Retained Earnings	50,130,876	47,653,289
Retained Earnings - Encumbrance	-	-
Retained Earnings - Repair & Replacement Rqmt	-	-
Retained Earnings - Future Capital Requirements	-	-
Surplus (Deficit)	289,773	2,477,587
Total Equity	50,420,649	50,130,876
TOTAL LIABILITIES AND EQUITY	89,711,945	90,574,647

Statement of Cash Flows

	ix Months Ended December 2021	al Year Ended June 2021
CASH FLOWS FROM OPERATING ACTIVITIES		
Excess of revenues over expenses	\$ 289,773	\$ 2,477,587
Adjustments to reconcile excess of revenues over expenses to net cash provided by operating activities:		
Depreciation and amortization	2,087,263	3,949,075
(Gain) / Loss on Disposals of Fixed Assets	93,834	16,319
Net (Gains) / Loss on Investments	167,431	(1,405,832)
Asset Preservation & Facility Investment Fees	(2,625,750)	(1,552,722)
Reserve for Uncollectible Accounts	-	-
Increase (decrease) in cash resulting from changes in		
Receivables (net)	100,652	240,960
Inventories	(49,633)	39,423
Prepaid expenses and other assets	242,036	(88,762)
Accounts payable and accrued expenses	(427,482)	(2,407,071)
Deferred income	 (724,993)	3,825,003
Net cash provided by (used in) operating activities	 (846,869)	5,093,981
CASH FLOWS FROM INVESTING ACTIVITIES		
Purchase of land improvements, buildings and equipment	(2,387,081)	(6,792,483)
Proceeds from Disposal of Fixed Assets	4,078	1,700
Asset Preservation & Facility Investment Fees	2,625,750	1,552,722
Cash Flow Funding Transfer (to) / from Reserves (Net)	1,988,062	657,217
Net (purchase) redemption of investments	 (4,236,680)	(771,601)
Net cash provided by (used in) investing activities	 (2,005,870)	(5,352,445)
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	(2,852,739)	(258,464)
CASH AND CASH EQUIVALENTS, BEGINNING OF PERIOD	 12,067,821	12,326,285
CASH AND CASH EQUIVALENTS, END OF PERIOD	\$ 9,215,082	\$ 12,067,821

December Year to Date 51 Budget Budget Actual Var over/(under) Actual Var over/(under) **APF** Sales Units 135 98 37 717 553 164 \$ 466 363 104 2,626 2,046 580 APF Revenue (000's) \$ \$ \$ \$ \$ Capital Expend. (000's) \$ 307 \$ 333 \$ (26) \$ 2,387 \$ 4,222 \$ (1,835)696 Capital Expenditures, \$6,159 792 Capital Expenditures, \$5,684 \$8,000 Capital Expenditures, \$5, Capital Expenditures, \$6, Capital Expenditures, \$4,165 APF Revenue, \$5,061 APF Revenue, \$4,440 APF Revenue, \$4,451 \$7,000 APF Revenue, \$4,281 APF Revenue, \$3,996 \$6,000 Capital Expenditures, \$2,387 APF Revenue, \$2,626 \$5,000 Sales Units, 1,445 APF Sales Units, 1,287 Sales Units, 1,223 \$4,000 Sales Units, 1,200 Sales Units, 1,142 Sales Units, 717 \$3,000 APF \$2,000 APF APF APF APF \$1,000 \$0 FY 2018 Actual FY 2019 Actual FY 2020 Actual FY 2021 Actual FY 2022 Budget FY 2022 Actual APF Sales Units APF Revenue Capital Expenditures **APF Sales Units by Month** 160 140 120 100 80 60 40 Jul Aug Sept Oct Nov Dec Jan Feb Mar Apr May Jun

Asset Preservation Fees & Capital Expenditures

FY 2019 Act

----- FY 2020 Act

-FY 2022 Budget

FY 2022 Actual

-----FY 2021 Act

Cash and Investment Balances

Account		December 2021	<u>% Total</u>	June 2021	<u>% Total</u>	<u>Change</u>
General Fund						
Petty Cash/Change Funds		13,500	0.15%	13,330	0.11%	170
Checking and Sweep Account		9,201,578	99.85%	12,054,491	99.89%	(2,852,913)
Total Cash and Cash Equivalents		9,215,078	100.00%	12,067,821	100.00%	(2,852,743)
Reserve Fund						
Cash/Money Market/CD's						
JP Morgan		-	0.00%	3,109,998	10.81%	(3,109,998)
CapTrust		190,733	0.62%	-	0.00%	190,733
Total Cash Investments		190,733	0.62%	3,109,998	10.81%	(2,919,265)
<u>Mutual Fund Investments</u> Vanguard						
	Fixed	-	0.00%	22,527,519	78.31%	(22,527,519)
	Equities	-	0.00%	3,129,475	10.88%	(3,129,475)
CapTrust						
·	Fixed	27,601,774	89.48%	-	0.00%	27,601,774
	Equities	3,055,673	9.91%	-	0.00%	3,055,673
Total Fund Investments		30,657,446	99.38%	25,656,994	89.19%	5,000,452
Total Reserve Funds		30,848,179	100.00%	28,766,992	100.00%	2,081,187
TOTAL FUNDS		40,063,257		40,834,813		(771,556)
Investment Activity		FY2021-22 YTD	· –	FY2020-21		Inception (FY15)
Beginning Balance		25,656,994		23,491,345		-
Investment Transfers-In		5,098,324		-		23,348,324
Realized Gains (Losses)		1,309,406		3,076,373		4,653,367
Un-Realized Gains (Losses) ***		(1,476,837)		(1,670,540)		(267,984)
Ending Balance		30,848,179	· -	25,656,993		30,848,179
*** Unrealized Gains (Losses) are the diffe		•	,			
at any point in time. Reserves Funds are i	nvested ba	sed on a long-tei	m investm	ent strategy (F	i12) and o	ver

at any point in time. Reserves Funds are invested based on a long-term investment strategy (Fi12) and over time Unrealized Gains (Losses) have historically fluctuated both up and down depending on the time period measured (e.g. monthly, annually, since inception).

Unrealized Gains (Losses) are recorded due to accounting rules which produce "Paper" gains/(losses), Realized Gains/(losses) occur at the time investments are sold.

Summary Item Purchases and Counts of Various Products

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Fiscal Year	Rate	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	Мау	Jun	Total	YTD	% YTD
Golf - Unlimited Card Sales																
FY 2019-20	\$ 3,125	6	4	17	25	18	15	12	12	10	2	6	11	138	85	
FY 2020-21	\$ 3,350	4	9	6	23	21	17	21	10	13	12	7	14	157	80	
FY 2021-22 Bud	\$ 3,350	5	3	13	27	17	11	12	9	11	3	7	7	125	76	61%
FY 2021-22	\$ 3,350	6	8	11	25	23	21							94	94	100%
															dget YTD	124%
														% of Prior \	'ear YTD	118%
Kachina Golf Card Sa	ales															
FY 2019-20	\$ 895	13	23	48	123	82	62	66	42	24	5	12	25	525	351	67%
FY 2020-21	\$ 895	11	19	40	86	125	78	61	63	54	22	25	24	608	359	59%
FY 2021-22 Bud	\$ 895	12	21	51	123	79	57	68	37	28	14	16	15	521	343	66%
FY 2021-22	\$ 895	11	21	49	99	153	67							400	400	100%
		•												% of Bu	dget YTD	117%
														% of Prior ነ	′ear YTD	111%
Coyote Golf Card Sal	les															
FY 2019-20	\$ 325	4	11	23	130	156	95	114	31	25	3	13	20	625	419	67%
FY 2020-21	\$ 325	13	5	17	75	143	140	101	69	50	38	17	11	679	393	58%
FY 2021-22 Bud	\$ 325	4	12	23	139	169	78	107	30	29	16	12	11	630	425	67%
FY 2021-22	\$ 325	15	7	22	106	166	121							437	437	100%
	L. I		I											% of Bu	lget YTD	103%
														% of Prior \	<u> </u>	111%
CNP Frequent Play C	ard Sales															
FY 2019-20	\$ 1,400	0	0	1	2	0	0	1	0	0	0	0	0	4	3	75%
FY 2020-21	\$ 1,400	0	1	0	0	3	2	3	1	0	0	0	1	11	6	55%
FY 2021-22 Bud	\$ 1,400	4	4	4	4	4	4	4	4	4	4	4	4	48	24	50%
FY 2021-22	\$ 1,400	0	1	0	2	4	1							8	8	
	+ ,,	1						I					I	% of Bu	dget YTD	33%
														% of Prior \	<u> </u>	133%
Twilight Golf Card Sa	ales															
FY 2019-20	\$ 1,200	0	1	3	8	10	3	4	0	0	0	3	4	36	25	69%
FY 2020-21	\$ 1,250	2	3	1	3	9	9	6	7	2	0	1	4	47	20	57%
FY 2021-22 Bud	\$ 1,250	0	0	2	9	7	1	3	0	1	3	3	1	29	20	69%
FY 2021-22	\$ 1,250	3	5	3	8	9	9			· ·		5	· ·	37	37	
	ψ 1,200	0		0	5	0	0			I					dget YTD	182%
														% of Prior \		137%
																131%

Summary Item Purchases and Counts of Various Products

	·			·												
Fiscal Year	Rate	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	Мау	Jun	Total	YTD	% YTD
Range Ball Key Sales																
FY 2019-20	\$ 90	47	54	74	145	185	178	254	221	192	100	164	116	1,730	683	39%
FY 2020-21	\$90/\$99	98	100	136	173	213	229	231	244	238	202	129	105	2,098	949	45%
FY 2021-22 Bud	\$90/\$99	42	47	69	145	182	148	189	171	168	113	107	82	1,463	633	43%
FY 2021-22	\$90/\$99	84	102	22	213	283	205							909	909	100%
														% of Bud	get YTD	144%
Members (with No Go	If Card)													Average		
FY 2019-20		31,028	30,077	30,082	30,337	30,501	30,585	30,801	30,872	31,127	31,299	31,211	31,163	30,757		
FY 2020-21	ŀ	31,317	31,021	31,043	31,044	31,257	31,230	31,446	31,714	32,025	32,233	31,463	31,662	31,455		
FY 2021-22	ľ	31,531	31,257	31,259	31,217	31,288	31,441							31,332		
			I	. <u> </u>			. <u> </u>	I	I	I	I					
Unlimited Golf Card H	lolders						<u> </u>					<u> </u>		Average		
FY 2019-20		118	119	128	128	130	133	134	137	137	137	139	140	132		
FY 2020-21		141	141	142	143	144	144	150	148	148	150	150	149	146		
FY 2021-22		149	147	152	153	154	160]			153		
Kachina Golf Card Ho	Iders												I	Average		
FY 2019-20		523	523	521	518	519	521	524	530	528	521	525	523	523		
FY 2019-20 FY 2020-21	•	523	533	547	572	583	570	576	584	586	587	589	592	523		
FY 2020-21 FY 2021-22		523	586	588	617	652	642						532	613		
	L		000 [002	072			l			<u> </u>	013		
Coyote Golf Card Hold	ders													Average		
FY 2019-20		632	629	625	621	599	610	625	628	630	621	620	628	622		
FY 2020-21		631	631	636	671	677	656	670	653	659	673	675	665	658		
FY 2021-22		666	670	677	698	733	711							693		
CNP Freq Play Card H	olders												I	Average		
FY 2019-20		5	5	5	4	4	4	4	4	4	4	4	4	Average 4		
FY 2020-21	ŀ	4	5	5	5	7	9	12	12	12	12	12	12	9		
FY 2021-22	-	12	12	12	12	13	13						·	12		
		L	I	<u> </u>	L	1		I		I	I	i	LI			
Twilight Golf Card Ho	Iders													Average		
FY 2019-20		31	32	33	32	34	37	36	36	36	36	36	38	35		
FY 2020-21		37	40	38	40	40	40	43	47	49	49	49	48	43		
FY 2021-22		49	50	52	55	56	57							53		
	•															

Summary Item Purchases and Counts of Various Products

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Fiscal Year	F	Rate	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	Мау	Jun	Total	YTD	% YTD
Bowling Lineage																	
FY 2019-20			12,406	7,300	19,767	26,711	26,007	24,179	31,125	30,106	11,919	0	0	3,291	192,811	116,370	60%
FY 2020-21			5,309	6,381	12,692	17,802	16,486	14,040	18,097	17,767	20,614	12,536	8,023	14,846	164,594	72,711	44%
FY 2021-22 Bud			4,437	5,370	8,677	8,842	7,401	6,655	9,968	9,877	9,309	7,131	5,601	4,517	87,786	41,383	47%
FY 2021-22			18,340	13,191	21,842	28,362	27,664	25,721							135,120		100%
															% of Buo	dget YTD	327%
															% of Prior \	/ear YTD	186%
Transfer Fee (Home S	ale)																
FY 2019-20	\$	250	135	105	117	127	114	140	132	122	166	119	98	112	1,487	738	50%
FY 2020-21	\$	275	147	104	134	132	142	139	106	136	182	149	175	133	1,679	798	48%
FY 2021-22 Bud	\$	275	133	109	112	123	125	125	110	128	165	176	152	131	1,589	727	46%
FY 2021-22	\$	275	126	124	121	119	151	133							774	774	100%
															% of Bu	dget YTD	106%
															% of Prior \	/ear YTD	97%
Asset Preservation Fe	es																•
FY 2019-20	\$	3,500	115	78	89	93	89	103	92	96	135	98	79	75	1,142	567	50%
FY 2020-21	\$	3,500	115	81	105	111	135	118	97	119	151	140	166	107	1,445	665	46%
FY 2021-22 Bud	\$	3,700	100	80	90	93	92	98	82	95	132	127	112	99	1,200	553	46%
FY 2021-22	\$	3,700	115	106	109	116	139	135							720	720	100%
													•	•	% of Bu	dget YTD	130%
															% of Prior \	/ear YTD	108%